## Form 8453-EO

## **Exempt Organization Declaration and Signature for Electronic Filing**

OMB No.	1545-1879

For calendar year 2011, or tax year beginning \_ \_ \_ \_ \_ , 2011, and ending \_ \_ \_ \_ , 20 \_ \_ \_

Internal Revenue Service

For use with Forms 990, 990-EZ, 990-PF, 1120-POL, and 8868 Department of the Treasury ▶ See instructions on back. Name of exempt organization Employer identification number 91-0511770 GROUP HEALTH COOPERATIVE Type of Return and Return Information (Whole Dollars Only) Part I Check the box for the type of return being filed with Form 8453-EO and enter the applicable amount, if any, from the return. If you check the box on line 1a, 2a, 3a, 4a, or 5a below and the amount on that line of the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, or 5b, whichever is applicable, blank (do not enter -0-). If you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I. 1a Form 990 check here | X | b Total revenue, if any (Form 990, Part VIII, column (A), line 12) . . . 1b 3098908115 b Total revenue, if any (Form 990-EZ, line 9) . . . . . . . . . 2b 2a Form 990-EZ check here b Total tax (Form 1120-POL, line 22) . . . . . . . . . . . . 3b Form 1120-POL check here b Tax based on investment income (Form 990-PF, Part VI, line 5) 4b Form 990-PF check here b Balance due (Form 8868, Part I, line 3c or Part II, line 8c) 5b Form 8868 check here Part II **Declaration of Officer** I authorize the U.S. Treasury and its designated Financial Agent to initiate an Automated Clearing House (ACH) electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. If a copy of this return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I certify that I executed the electronic disclosure consent contained within this return allowing disclosure by the IRS of this Form 990/990-EZ/990-PF (as specifically identified in Part I above) to the selected state agency(ies). Under penalties of perjury, I declare that I am an officer of the above named organization and that I have examined a copy of the organization's 2011 electronic return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. Sign Here Signature of officer Part III Declaration of Electronic Return Originator (ERO) and Paid Preparer (see instructions) I declare that I have reviewed the above organization's return and that the entries on Form 8453-EO are complete and correct to the best of my knowledge. If I am only a collector, I am not responsible for reviewing the return and only declare that this form accurately reflects the data on the return. The organization officer will have signed this form before I submit the return. I will give the officer a copy of all forms and information to be filed with the IRS, and have followed all other requirements in Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns. If I am also the Paid Preparer, under penalties of perjury I declare that I have examined the above organization's return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. This Paid Preparer declaration is based on all information of which I have any knowledge. Check if FRO's SSN or PTIN Date Check if also paid self-ERO's ERO's preparer employed signature Use EIN Only yours if self-employed), address, and ZIP code Phone no. Under penalties of perjury, I declare that I have examined the above return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. Declaration of preparer is based on all information of which the preparer has any knowledge. reparers signature Print/Type preparer's name Check Paid 10/31/2012 P00560072 self-employed SUE ROBISON 13-5565207 Preparer Firm's name ▶ KPMG LLP Firm's EIN ▶ Use Only Phone no. Firm's address ▶ 1918 EIGHTH AVENUE, SUITE 2900 98101 206-913-4492 SEATTLE WA

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Form 8453-EO (2011)

For Privacy Act and Paperwork Reduction Act Notice, see back of form.

## Form 990

## Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung

2011

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service benefit trust or private foundation)
 The organization may have to use a copy of this return to satisfy state reporting requirements.

20 A For the 2011 calendar year, or tax year beginning , 2011, and ending D Employer identification number C Name of organization B Check if applicable: 91-0511770 GROUP HEALTH COOPERATIVE Address Doing Business As E Telephone number Number and street (or P.O. box if mail is not delivered to street address) Room/suite Name change 100 320 WESTLAKE AVE N (206) 448 - 4683Initial return City or town, state or country, and ZIP + 4 Amended SEATTLE, WA 98109-5233 G Gross receipts \$ 4,194,769,971. return Application pending H(a) Is this a group return for F Name and address of principal officer: Yes SCOTT ARMSTRONG affiliates? H(b) Are all affiliates included? 320 WESTLAKE AVE N, STE 100 SEATTLE, WA 98109-5233 Tax-exempt status: If "No." attach a list. (see instructions) X 501(c)(3) 501(c) ( (insert no.) 4947(a)(1) or Website: ▶ WWW.GHC.ORG H(c) Group exemption number L Year of formation: 1945 M State of legal domicile: Form of organization: X Corporation WA Association Other > Part I Summary Briefly describe the organization's mission or most significant activities: TO PROVIDE COMPREHENSIVE, PREVENTION-ORIENTED HEALTH CARE SERVICES TO Governance ITS ENROLLEES AND OTHER PATIENTS IN A MANNER THAT REDUCES BARRIER TO CARE. 2 Check this box ▶ if the organization discontinued its operations or disposed of more than 25% of its net assets. 3 Number of voting members of the governing body (Part VI, line 1a) 11. Activities & 11 4 Number of independent voting members of the governing body (Part VI, line 1b) 9,361. 5 Total number of individuals employed in calendar year 2011 (Part V, line 2a) 451. 6 Total number of volunteers (estimate if necessary) 7a Total unrelated business revenue from Part VIII, column (C), line 12 1,488,788. -127,039. b Net unrelated business taxable income from Form 990-T, line 34 Prior Year **Current Year** 44,456,337. 41,172,623. 8 Contributions and grants (Part VIII, line 1h) 9 Program service revenue (Part VIII, line 2g) 2,643,644,055. 891,301,743. 45,787,560. 72,411,076. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) . . . . . 76,852,387. 90,738,959. 2,807,456,625. 3,098,908,115. 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) . . . . . . Grants and similar amounts paid (Part IX, column (A), lines 1-3) Benefits paid to or for members (Part IX, column (A), line 4) 624,072,202. 588,445,825. 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 16a Professional fundraising fees (Part IX, column (A), line 11e) b Total fundraising expenses (Part IX, column (D), line 25) 2,242,331,298. 2,487,454,099. 2,830,777,123. 3,111,526,301. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) -23,320,498. -12,618,186. Revenue less expenses. Subtract line 18 from line 12. or **Beginning of Current Year End of Year** 1,559,175,867. 1,665,696,117. Total assets (Part X, line 16) 740,164,449. 982,361,157. 21 Total liabilities (Part X, line 26) 683,334,960 819,011,418. Net assets or fund balances. Subtract line 21 from line 20 Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign Signature of office Here Type or print name and title Print/Type preparer's name signature وخ Date Check Paid Sue W Robison 10/31/2012 self-employed P00560072 daisor Preparer 13-5565207 Firm's name ▶ KPMG LLP Firm's EIN ▶ Use Only 206-913-6517 Firm's address ▶ 801 SECOND AVENUE, SUITE 900 SEATTLE, WA 98104 May the IRS discuss this return with the preparer shown above? (see instructions) X Yes No

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Form 990 (2011) Page 2 **Statement of Program Service Accomplishments** Part III Briefly describe the organization's mission: ATTACHMENT 1 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O. 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? If "Yes," describe these changes on Schedule O. 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. 4a (Code: ) (Expenses \$\_2,391,984,316. including grants of \$ ) (Revenue \$ 2,892,616,434. GROUP HEALTH COOPERATIVE ("GROUP HEALTH") PROVIDED HEALTH CARE COVERAGE AND/OR SERVICES TO COMMERCIAL GROUP, MEDICARE, MEDICAL BASIC HEALTH PLAN, AND INDIVIDUAL ENROLLEES IN WASHINGTON AND NORTH IDAHO. MANY MEDICARE AND MEDICAID PATIENTS RECEIVE SUCH SERVICES UNDER CAPITATION CONTRACTS BETWEEN GROUP HEALTH GOVERNMENT AGENCIES. 112,185,523 including grants of \$ **4b** (Code: ) (Expenses \$ 71,163,085. CARE AND COVERAGE TO PEOPLE IN NEED: HEALTH CARE COVERAGE AND SERVICES TO PATIENTS ENROLLED IN GOVERNMENT PROGRAMS. UNREIMBURSED CARE FOR INDIVIDUAL PATIENTS IN NEED. URGENT AND EMERGENCY CARE. PARTNERING WITH SAFETY-NET ORGANIZATIONS. ) (Expenses \$\_\_\_\_<sub>56,719,023.</sub> including grants of \$ <sub>0</sub> ) (Revenue \$ 4c (Code: HEALTH RESEARCH AND EDUCATION: RESEARCH AND EVIDENCE-BASED CARE. PROFESSIONAL EDUCATION ACTIVITIES. CONSUMER HEALTH EDUCATION. ATTACHMENT 2 4d Other program services (Describe in Schedule O.) 1,368,742. including grants of \$ (Expenses \$ ) (Revenue \$ **4e Total program service expenses** ▶ 2,562,257,604.

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Part	IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		Χ
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	X	
5	Is the organization a section $501(c)(4)$ , $501(c)(5)$ , or $501(c)(6)$ organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			
	Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
·	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
,	the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes,"</i>			- 21
0	complete Schedule D. Part III	8		Х
0		-		- 21
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part			
	X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes,"	9		Χ
4.0	complete Schedule D, Part IV	9		Λ
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted	4.0		Х
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		Λ
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete		37	
	Schedule D, Part VI	11a	Х	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Х	
С	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes,"			
	complete Schedule D, Parts XI, XII, and XIII	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if			
	the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any			
	organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		Χ
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance			
	to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services			
	on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
-	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19		Х
20 a	Did the organization operate one or more hospital facilities? <i>If</i> "Yes," complete Schedule H	20a	Х	
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		Х	

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Par	Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization			
	in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II.	21		Х
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States			
	on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	Х	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25	24a	Х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		X
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
25 a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction			
_	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?	0.51		3.7
	If "Yes," complete Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or	2.0		V
0.7	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II. Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,	26		X
27	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,	21		21
20	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		Х
	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete</i>	200		
D	Schedule L, Part IV	28b	Х	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		Χ
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
	Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II,	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Х	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III,			
	IV, and V, line 1	34	Х	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the			
	meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			3.7
0.0	Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and	20	Х	
	19? Note. All Form 990 filers are required to complete Schedule O	38	Λ	

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Part V	Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response to any question in this Part V		Yes	.
4 - Ento	the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 6,599		Yes	No
h Ento	the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
	the organization comply with backup withholding rules for reportable payments to vendors and			
	table gaming (gambling) winnings to prize winners?	1c		
	the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	ements, filed for the calendar year ending with or within the year covered by this return . 2a 9, 361			
	least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
	ne organization have unrelated business gross income of \$1,000 or more during the year?	3a	Х	
	es," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	X	
	by time during the calendar year, did the organization have an interest in, or a signature or other authority	0.5		
	a financial account in a foreign country (such as a bank account, securities account, or other financial			
	unt)?	4a		X
	s," enter the name of the foreign country: ►	Tu		
	nstructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
	the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
	any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
	all to Provide and State of the Control of the Cont	5c		23
	the organization have annual gross receipts that are normally greater than \$100,000, and did the	30		
	nization solicit any contributions that were not tax deductible?	6a		Х
	es," did the organization include with every solicitation an express statement that such contributions or	Ua		23
	were not tax deductible?	6b		
	nizations that may receive deductible contributions under section 170(c).	0.5		
_	the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
		7a		Х
	services provided to the payor?	7b		23
	the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	7.5		
	red to file Form 8282?	7с		Х
-	es," indicate the number of Forms 8282 filed during the year	7.0		
	ne organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7 e		Х
	he organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
	organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	organization received a contribution of dualined intellectual property, did the organization rile Form 8699 as required:  organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7 h		
	soring organizations maintaining donor advised funds and section 509(a)(3) supporting	7		
-	nizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			
	nizations. But the supporting organization, or a donor advised fund maintained by a sponsoring nization, have excess business holdings at any time during the year?	8		
_	soring organizations maintaining donor advised funds.			
	ne organization make any taxable distributions under section 4966?	9a		
	ne organization make a distribution to a donor, donor advisor, or related person?	9b		
	on 501(c)(7) organizations. Enter:			
	tion fees and capital contributions included on Part VIII, line 12			
	s receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
	ion 501(c)(12) organizations. Enter:			
	s income from members or shareholders			
	s income from other sources (Do not net amounts due or paid to other sources			
	ast amounts due or received from them.)			
	on 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	es," enter the amount of tax-exempt interest received or accrued during the year			
	on 501(c)(29) qualified nonprofit health insurance issuers.			
	organization licensed to issue qualified health plans in more than one state?	13a		
	See the instructions for additional information the organization must report on Schedule O.			
	the amount of reserves the organization is required to maintain by the states in which			
	rganization is licensed to issue qualified health plans			
	the amount of reserves on hand			
	ne organization receive any payments for indoor tanning services during the tax year?	14a		Х
	s," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation in Schedule O</i>	14b		
)     -	-, 2 to to experiment paymontor in the, provide an explanation in confedure O [ ] [ ] [		990	(201
A 0 1.000		Form		

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Part	<b>Governance, Management, and Disclosure</b> For each "Yes" response to lines 2 through 7b b "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or change O. See instructions.			
	Check if Schedule O contains a response to any question in this Part VI			X
Sect	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year. If there are 1a 11			
	material differences in voting rights among members of the governing body, or if the governing body			
	delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 11			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5	3.7	Х
6	Did the organization have members or stockholders?	6	X	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint	l _	77	
	one or more members of the governing body?	7a	X	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,	76	Х	
•	stockholders, or persons other than the governing body?	7b	Λ	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
_	the year by the following:	8a	Х	
a	The governing body?	8b	X	
ь 9	Each committee with authority to act on behalf of the governing body?	0.5		
Э	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
Secti	ion B. Policies (This Section B requests information about policies not required by the Internal Revenue		.)	
	. (1)		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give			
	rise to conflicts?	12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
	describe in Schedule O how this was done	12c		
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		3.7	
а	The organization's CEO, Executive Director, or top management official	15a		
b	Other officers or key employees of the organization	15b	X	
4.0	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions.)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement	160	Х	
L	with a taxable entity during the year?	16a	71	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16h	Х	
Sect	ion C. Disclosure	,		1
17	List the states with which a copy of this Form 990 is required to be filed ▶			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 5			
. •	available for public inspection. Indicate how you made these available. Check all that apply.  X Own website X Upon request	(0)	(-,5 5	·· <i>J )</i>
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of	f inte	rest p	olicy,

and financial statements available to the public during the tax year.

State the name, physical address, and telephone number of the person who possesses the books and records of the 20

organization: ►MARTIN DOPPS 320 WESTLAKE AVE N SUITE 100 SEATTLE, WA 98109-5233

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## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title  ATTACHMENT 3	(B) Average hours per week (describe hours for related organizations in Schedule O)	box,	not che unless er and	per:	h an stee)	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
	6.50	CX	3,	X		26,290.	500.	0
(2) PORSCHE EVERSON TRUSTEE-VICE CHAIR	6.50	Х		Х		21,540.	250.	0
(3) CHANGMOOK SOHN TRUSTEE	5.50	X				17,790.	500.	0
	5.50	Х				14,875.	500.	0
(5) TRACY E GARLAND TRUSTEE	5.50	Х				17,790.	500.	0
(6) HARRY HARRISON, JR TRUSTEE	5.50	X				17,790.	500.	0
(7) ROBERT J MARGULIS TRUSTEE	5.50	X				17,790.	500.	0
(8) JENNIFER A JOLY TRUSTEE	5.50	Х				17,790.	500.	0
(9) DOROTHY RUZICKI TRUSTEE	5.50	X				17,790.	250.	0
_(10) ROBERT WATTTRUSTEE	5.50	X				11,415.	0	0
(11) SUSAN J BYINGTON TRUSTEE	5.50	Х				12,750.	250.	0
(12) SCOTT E ARMSTRONG PRESIDENT & CEO	40.00			Х		1,206,881.	0	168,116.
(13) RICHARD E MAGNUSON TREASURER, EVP, CFO	40.00			Х		598,661.	0	40,206.
(14) RICK D WOODS  SECRETARY/EVP, GENERAL COUNSE	40.00			Х		538,092.	0	164,385.

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	Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)										
	(A)	(B) (C) (D) (E)						(E)	(F)		
	Name and title	Average hours per week (describe	Position (do not check more than one box, unless person is both an officer and a director/trustee)		Reportable compensation from the	Reportable compensation from related organizations	Estimated amount of other compensation				
		hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
15)	PAMELA A MACEWAN ASST. SECRETARY/EVP, PUB AFFRS	40.00			Х				360,661.	0	50,018
16)	BRETON C MYERS ASSISTANT TREASURER	40.00			Х				245,773.	0	33,842
17)	MICHAEL ERIKSON  VP, PRIMARY CARE SERVICE ADMIN	40.00				X			343,842.	0	40,031
18)	ROBERT O'BRIEN EVP, HEALTH PLAN DIVISION	40.00				Х			727,673.	0	43,696
19)	CYNTHIA JOHNSON EVP, HR	40.00				Х			417,109.	0	46,962
	RANDY BARKER VP, APPLE DIVISION ADMIN.	40.00				Х			269,983.	0	44,389
	JOEL SUELZLE  VP, HLTH PLAN ADMINISTRATION	40.00					Х	5	365,744.	0	153 <b>,</b> 874
	SCOTT BOYD VP, FINANCE	40.00					Х		314,803.	0	57,683
	ERIC LARSON  VP, GROUP HEALTH RESEARCH INST	40.00				U	X		337,911.	0	51,356
	LINDA MACMASTER VP MARKETING	40.00		5,	<b>\</b>		Х		300,668.	0	35 <b>,</b> 087
25)	LAURA REHRMANN  VP; COMMUNITY RESPONSIBILITY	20.00					X		317,907.		34,076
	Sub-total  Total from continuation sheets to Part VII, Se	ection A						<b>&gt;</b>	2,537,244. 4,886,946.	0	372,707 960,754
	Total (add lines 1b and 1c) Total number of individuals (including but not I reportable compensation from the organization	imited to t		liste				o re	7,424,190. ceived more than		1,333,461
3	Did the organization list any former office employee on line 1a? If "Yes," complete Schedu	er, directo	or, or	tru	uste	е,	key e	emp	loyee, or highes	t compensated	Yes No
4	For any individual listed on line 1a, is the sorganization and related organizations greater	sum of repeater than	ortab \$15	le c 50,0	om 00?	per	satio	n aı s," (	nd other compens	sation from the le J for such	4 X
5											

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 4		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶ 571

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JSA 1E1055 2.000

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Part VII Section A. Officers, Directors, Tru	ıstees, Ke	y En	ıplo	ye	es,	and F	lig	hest Compensat	ed Employ	yees (c	ontinue	d)	
(A) Name and title	(B) Average hours per week (describe	box,	unles er and	Pos neck ss pe	rson lirect	e than o	an ee)	( <b>D</b> )  Reportable  compensation  from  the	(E) Reportable compensation from related organizations	on from ed tions	am com	(F) timated tount of other pensation om the	f
	hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099	-MISC)	orga and	anizatio d related inization	d
26) BARBARA BELT LLOYD													
CONTROLLER & EXEC DIR. FIN OPS	0						X	218,751.		0	1	80,5	79.
27) JAMES HERFORD  EVP, STRATEGIC SVCS & QUALITY	0						Χ	380,500.		0		31,7	/33.
28) BRIAN HARRIS  VP, NETWORK SVC & CARE MGMT	0						Х	285,621.		0	1	57,4	28.
								Õ					
								~O,					
								,0					
							4						
		<	5,										
		3											
1b Sub-total c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	ection A						<b>* * *</b>						
2 Total number of individuals (including but not reportable compensation from the organization		hose 985		d al	bove	e) who	o re	ceived more than	\$100,000	of			
												Yes	No
3 Did the organization list any former office employee on line 1a? If "Yes," complete Scheduler											3	Х	
4 For any individual listed on line 1a, is the organization and related organizations graindividual	eater than	\$15	50,0	00?	. If	"Yes	,"				4	X	
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Yo	accrue co	mpen	satio	on t	fron	n any	un				5		X
Section B. Independent Contractors	<i>56, 66111616</i>	10 001	1044	10 0	101	CGOTT	POI						
Complete this table for your five highest component compensation from the organization. Report of year.													
(A) Name and business add	lress							(B) Description of se	ervices	С	(C) ompens	ation	
							ļ						

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

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Pai	rt VII	Statement of Revenue					
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, Gifts, Grants and Other Similar Amounts	1a b c d e	Federated campaigns	1,277,545. 39,217,121.				
ntribu d Othe		and similar amounts not included above . 1f	3,961,671.				
Co	g	Noncash contributions included in lines 1a-1f: \$	19,200.	44.456.005			
	h	Total. Add lines 1a-1f		44,456,337.			
nue			Business Code				
eve	2a	MEDICARE/MEDICAID PAYMENTS	900099	773,328,731.	773,328,731.		
ě	b	FEES AND CONTRACTS FROM GOV'T AGENCIES	900099	705,864,758.	705,864,758.		
Σ̈	С	MEMBER DUES	900099	543,360,211.	543,360,211.		
Program Service Revenue	d	CAPITATION REVENUE	900099	584,672,745.	584,672,745.		
аш	е	NON-COVERED ENROLLEE SVC	900099	126,399,537.	126,399,537.	·	
ogr	f	All other program service revenue	900099	157,675,761.	157,675,761.		
Pro	g	Total. Add lines 2a-2f		2,891,301,743.			
	3	Investment income (including dividends, inter other similar amounts). ATTACHMENT Income from investment of tax-exempt bond	5	32,072,408.	5		32,072,408.
	5	Royalties		0	•		
	6a b	(i) Real  Gross rents	(ii) Personal				
	d	Rental income or (loss)		0			
	u	(i) Securities	(ii) Other	U			
	7 a	Gross amount from sales of					
	b	assets other than inventory Less: cost or other basis and sales expenses Gain or (loss)	,				
nue	d 8a	Net gain or (loss)		40,338,668.			40,338,668.
Other Revenue	b	of contributions reported on line 1c).  See Part IV, line 18 a  Less: direct expenses b					
Ö	9a	Net income or (loss) from fundraising events  Gross income from gaming activities.  See Part IV, line 19		0			
	b	Less: direct expenses		0			
		Gross sales of inventory, less returns and allowances					
	b c	Less: cost of goods sold b  Net income or (loss) from sales of inventory.	<u> ▶</u>	0			
		Miscellaneous Revenue	Business Code				
	11a	ADMIN CONTRACT	561000	84,832,978.	84,832,978.		
	b	SALES TO MEMBERS	446199	4,222,239.			4,222,239.
	C	GROUP HEALTH RESEARCH INSTITUTE	541700	1,314,691.		1,314,691.	
	d	All other revenue	900099	369,051.	194,954.	174,097.	
	e	Total. Add lines 11a-11d		90,738,959.	,		
	12	Total revenue. See instructions		3,098,908,115.	2,976,329,675.	1,488,788.	76,633,315.

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### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	Check if Schedule O contains a resp	oonse to any question i	n this Part IX		
	not include amounts reported on lines 6b, , 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21	0			
2	Grants and other assistance to individuals in the United States. See Part IV, line 22	0			
3	Grants and other assistance to governments,				
	organizations, and individuals outside the United States. See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	5,543,501.		5,543,501.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and			1	
	persons described in section 4958(c)(3)(B)	0	004 050 505	05 05 05 0	
7	Other salaries and wages	511,488,000.	304,260,726.	207,227,274.	
8	Pension plan accruals and contributions (include section	47,004,185.	27,960,631.	19,043,554.	
9	401(k) and 403(b) employer contributions)	14,349,210.	8,535,686.	5,813,524.	
10	Other employee benefits	45,687,306.	27,186,072.	18,501,234.	
11	Fees for services (non-employees):	., ,	N		
	Management	0			
b	Legal	1,208,000.		1,208,000.	
	Accounting	921,042.		921,042.	
d	Lobbying	614,296.	)	614,296.	
	Professional fundraising services. See Part IV, line 17	0			
f	Investment management fees	1,151,156.	1 040 040 074	1,151,156.	
g		1,945,235,971.		96,286,997.	
12	Advertising and promotion	4,616,720. 306,688,726.	159,065. 280,943,977.	4,457,655. 25,744,749.	
13	Office expenses	22,703,037.	198,601.	22,504,436.	
14 15	Information technology	0	130,001.	22/301/130.	
16	Occupancy	49,199,779.	17,756,814.	31,442,965.	
17	Travel	2,631,601.	1,692,205.	939,396.	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	7,186,255.	1,776,317.	5,409,938.	
20	Interest	3,156.	3,156.		
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	56,808,111.	30,100,990.	26,707,121.	
23	Insurance	7,932,561.	7,438,402.	494,159.	
24	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses in line 24e. If				
	line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
2	PREMIUM AND BUSINESS TAXES	48,173,460.	1,078,502.	47,094,958.	
	MISCELLANEOUS	32,380,228.	4,217,486.	28,162,742.	
c		, , ,	, , , , , ,		
d					
е	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	3,111,526,301.	2,562,257,604.	549,268,697.	
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if				
JSA	following SOP 98-2 (ASC 958-720)	0			5 <b>000</b> (0044

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Pa	ırt X	Balance Sheet				- rage 11
				(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		-325,589.	1	31,201,904.
	2	Savings and temporary cash investments		133,415,882.	2	325,819,160.
	3	Pledges and grants receivable, net		9,518,808.	3	8,669,417.
	4	Accounts receivable, net		89,905,186.	4	109,928,540.
	5	Receivables from current and former officers, directors, truste				
		employees, and highest compensated employees. Complete Pa	art II of			
	6	Schedule L Receivables from other disqualified persons (as defined under 4958(f)(1)), persons described in section 4958(c)(3)(B), and con employers and sponsoring organizations of section 501(c)(9) v employees' beneficiary organizations (see instructions)	section tributing oluntary	0	5	0
ets	7	Notes and loans receivable, net ATCI	ı 6	0	7	2,653,418.
Assets	8	Inventories for sale or use	10	23,313,362.	8	23,770,073.
⋖	9	Inventories for sale or use Prepaid expenses and deferred charges	<del>1</del> 7	24,995,036.	9	25,833,382.
	-	Land, buildings, and equipment: cost or		4		
			378237.			
	b		8,863.	420,296,715.	10c	417,959,374.
	11	Investments - publicly traded securities ATC	<b>H</b> 8	684,912,561.	11	531,100,160.
	12	Investments - other securities. See Part IV, line 11		113,673,525.	12	123,289,077.
	13	Investments - program-related. See Part IV, line 11	0	13	0	
	14	Intangible assets	0	14	0	
	15	Other assets. See Part IV, line 11		59,470,381.	15	65,471,612.
	16	Total assets. Add lines 1 through 15 (must equal line 34)		1,559,175,867.	16	1,665,696,117.
	17	Accounts payable and accrued expenses	$\sim$	314,843,416.	17	500,454,934.
	18	Grants payable		50,000.	18	75,000.
	19	Deferred revenue		37,154,963.	19	44,130,612.
	20	Tax-exempt bond liabilities		149,399,217.	20	144,748,221.
es	21	Escrow or custodial account liability. Complete Pan N of Sch		0	21	0
#	22	Payables to current and former officers, directors, truster	es, key			
Liabilities		employees, highest compensated employees, and disqualified	persons.			
_		Complete Part II of Schedule L		0	22	0
	23	Secured mortgages and notes payable to unrelated third parties		0	23	0
	24	Unsecured notes and loans payable to unrelated third parties		40,976,382.	24	8,998,375.
	25	Other liabilities (including federal income tax, payables to related the				
		parties, and other liabilities not included on lines 17-24). Complete		107 740 471	2.5	283,954,015.
	26	of Schedule D		197,740,471. 740,164,449.	25 26	982,361,157.
_	20	Organizations that follow SFAS 117, check here ▶ and com		740,104,449.	20	902,301,137.
es		lines 27 through 29, and lines 33 and 34.	iibiete			
Fund Balances	27	Unrestricted net assets			27	
3ali	28	Temporarily restricted net assets			28	
ρ	29	Permanently restricted net assets			29	
or Fui		Organizations that do not follow SFAS 117, check here ► X complete lines 30 through 34.	and			
ts	30	Capital stock or trust principal, or current funds		0	30	0
Net Assets or	31	Paid-in or capital surplus, or land, building, or equipment fund		15,105,375.	31	14,957,150.
ţ	32	Retained earnings, endowment, accumulated income, or other fund	s	803,906,043.	32	668,377,810.
Ne	33	Total net assets or fund balances		819,011,418.	33	683,334,960.
_	34	Total liabilities and net assets/fund balances		1,559,175,867.	34	1,665,696,117.

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Form 990 (2011) Page **12 Reconciliation of Net Assets** Part XI Check if Schedule O contains a response to any question in this Part XI.......... 3,098,908,115. 1 1 Total revenue (must equal Part VIII, column (A), line 12).......... 3,111,526,301. 2 2 -12,618,186. 3 3 819,011,418. 4 4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))..... -123,058,272. 5 6 Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, 683,334,960. **Financial Statements and Reporting** Part XII No X Accrual Accounting method used to prepare the Form 990: Cash Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. 2a Were the organization's financial statements compiled or reviewed by an independent accountant? 2a Χ **b** Were the organization's financial statements audited by an independent accountant? 2b Χ If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? 2c Χ If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. d If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both: Both consolidated and separate basis X Consolidated basis Separate basis 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? 3a Χ If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the

required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

SABICIA

Χ Form **990** (2011)

3b

#### SCHEDULE A (Form 990 or 990-EZ)

## **Public Charity Status and Public Support**

OMB No. 1545-0047
2011
Open to Public

Department of the Treasury Internal Revenue Service Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Name of the organization

Employer identification number

GRO	OUP	HEALTH COOPERA	ATIVE							91-	-0511770
Pa	rt I	Reason for Publ	lic Charity Status	<b>s</b> (All organizations mu	st con	nplete	this pa	art.) Se	e instr	uctions	
The	orga	nization is not a priv	ate foundation bed	cause it is: (For lines 1 th	rough	11, che	eck only	one bo	x.)		
1		A church, convention	on of churches, or	association of churches	describ	ed in s	ection	170(b)(	1)(A)(i)		
2	Щ	A school described	l in section 170(b)	(1)(A)(ii). (Attach Schedul	e E.)						
3	X	A hospital or a coo	perative hospital s	ervice organization descri	bed in	sectio	n 170(k	)(1)(A)	(iii).		
4				erated in conjunction wi	th a h	ospita	l descr	ibed in	sectio	n 170(b	o)(1)(A)(iii). Enter th
		hospital's name, cit									
5		An organization op	erated for the be	nefit of a college or univ	ersity	owned	l or ope	erated b	oy a go	vernme	ntal unit described i
		section 170(b)(1)(A		•							
6			•	or governmental unit des							
7		-	-	es a substantial part of it	s supp	ort fro	m a go	vernme	ental ur	it or fro	om the general publi
		described in sectio							4		
8				on 170(b)(1)(A)(vi). (Com							
9				es: (1) more than 331/3%							
		•		exempt functions - subj							
				ome and unrelated busin						n 511	tax) from businesse
4.0				ne 30, 1975. See section						,	
10	$\vdash$			ted exclusively to test for							
11				rated exclusively for the apported organizations de			-				-
				es the type of supporting	_				-		
		a Type I	<b>b</b> Type		_		ally inte	-	IIIICS I	d	Type III - Other
е				the organization is not			-	_	irectly		
·	ш		-	gers and other than one			-		-	-	· ·
		509(a)(1) or section		goro ama o monumento	00			, pp 0.101	. o.g		
f		. , . ,	, , , ,	n determination from the	e IRS	that it	is a T	vpe I. T	vpe II.	or Type	e III supportina
		organization, check						,	,	71	
g		-		nization accepted any gift	or co	ntributi	on from	any of	the		
		following persons?									
		(i) A person who	directly or indire	ectly controls, either alor	ne or t	ogethe	er with	person	s desc	ribed in	Yes No
		and (iii) below,	the governing boo	dy of the supported organ	ization	?					11g(i)
		(ii) A family memb	oer of a person des	scribed in (i) above?							11g(ii)
		(iii) A 35% controll	led entity of a pers	on described in (i) or (ii) a	bove?						11g(iii)
h		Provide the following	ng information abo	ut the supported organiza	ation(s)	).					
		ame of supported	(ii) EIN	(iii) Type of organization		ls the zation in		ou notify		s the	(vii) Amount of
		organization	•	(described on lines 1-9 above or IRC section	col. (i)	listed in	_	anization I. (i) of		zation in rganized	support
				(see instructions))	docu	overning ment?		upport?		Ū.S.?	
					Yes	No	Yes	No	Yes	No	
(A)											
(B)											
(C)											
<del>(U)</del>											
(D)											
(E)											
Tota	al										

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011

Schedule A (Form 990 or 990-EZ) 2011 Page 2

Par	Support Schedule for Or (Complete only if you chec Part III. If the organization f	ked the box or	n line 5, 7, or 8	of Part I or if	the organizati	ion failed to qu	
Sec	tion A. Public Support						
Caler	ndar year (or fiscal year beginning in)	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount				4		
6	shown on line 11, column (f). Public support. Subtract line 5 from line 4.				$\odot$		
	tion B. Total Support				1		
	ndar year (or fiscal year beginning in)	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7	Amounts from line 4			N			
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources			10,			
9	Net income from unrelated business activities, whether or not the business is regularly carried on		OKO				
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)	100	5				
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities, etc. (					12	
13	<b>First five years.</b> If the Form 990 is organization, check this box and <b>stop here</b>						
Sec	tion C. Computation of Public Sup	port Percenta	ae				
14	Public support percentage for 2011 (I			11, column (f))		14	%
15	Public support percentage from 2010						%
16a	331/3% support test - 2011. If the o						re, check
	this box and stop here. The organization	on qualifies as a	publicly suppor	ted organization	n		▶ 🔲
b	331/3% support test - 2010. If the	organization did	not check a b	ox on line 13 o	or 16a, and line	e 15 is 331/3%	or more,
	check this box and stop here. The org						
17a	10%-facts-and-circumstances test -						
	10% or more, and if the organization Part IV how the organization meets					•	•
	organization			•		. ,	
b	10%-facts-and-circumstances test -						
-	15 is 10% or more, and if the org						
	Explain in Part IV how the organzati						-
	supported organization				•	•	
18	Private foundation. If the organization	did not check a	a box on line 13	, 16a, 16b, 17a	, or 17b, check	this box and see	•
	instructions						▶□

Schedule A (Form 990 or 990-EZ) 2011

Part II

1E1220 1.000 0691EC 2YUJ V 11-6 2YUJ PAGE 15

Schedule A (Form 990 or 990-EZ) 2011 Page **3** 

### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support						
Caler	ndar year (or fiscal year beginning in)	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities				4		
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and 3				()		
. u	received from disqualified persons						
b	Amounts included on lines 2 and 3				_		
	received from other than disqualified			4			
	persons that exceed the greater of \$5,000						
_	or 1% of the amount on line 13 for the year			$\mathcal{A}$			
8	Add lines 7a and 7b Public support (Subtract line 7c from						
0	line 6.)		C.				
Sec	tion B. Total Support			-			
	ndar year (or fiscal year beginning in)	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
_	Amounts from line 6	(4) 200.	(1) - (3)	(0) 2000	(4) 20 . 0	(0) 20	(1) 10101
9 10a	Gross income from interest, dividends,						
	payments received on securities loans,						
	rents, royalties and income from similar						
h	Unrelated business taxable income (less						
D	`						
	section 511 taxes) from businesses						
_	acquired after June 30, 1975						
	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b,						
	whether or not the business is regularly						
	carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
4.5	(Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First five years. If the Form 990 is for	-			•		
	organization, check this box and stop here						▶
	tion C. Computation of Public Sup			(5)		I I	
15	Public support percentage for 2011 (line 8					15	%
16	Public support percentage from 2010 Sche					16	%
Sec	tion D. Computation of Investmer						
17	Investment income percentage for 2011 (li					17	%
18	Investment income percentage from 2010					18	%
19a	331/3% support tests - 2011. If the or	ganization did no	ot check the box	x on line 14, and	d line 15 is more	e than 331/3%,	and line
	17 is not more than 331/3 %, check th	is box and <b>stor</b>	<b>p here</b> . The org	anization qualifie	s as a publicly	supported organ	ization 🕨 🔃
b	331/3% support tests - 2010. If the orga	anization did not	check a box on	line 14 or line 19	a, and line 16 is	more than 331/	3 %, and
	line 18 is not more than 331/3 %, check	this box and st	top here. The or	ganization qualifi	es as a publicly	supported organ	ization 🕨 💹
20	Private foundation. If the organization	did not check	a box on line	14. 19a. or 19b	o, check this bo	x and see insti	ructions

JSA 1E1221 1.000 Schedule A (Form 990 or 990-EZ) 2011 Page **4** 

Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

PUBLICINGPECTION

Schedule A (Form 990 or 990-EZ) 2011

JSA 1E1225 2.000

0691EC 2YUJ V 11-6 2YUJ PAGE 17

#### Schedule B (Form 990, 990-EZ,

or 990-PF)

#### **Schedule of Contributors**

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

2011

Department of the Treasury Internal Revenue Service Employer identification number Name of the organization GROUP HEALTH COOPERATIVE 91-0511770 Organization type (check one): Filers of: Section: Χ Form 990 or 990-EZ **501(c)(** 3 ) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. **Special Rules** For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or 

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2, of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization GROUP HEALTH COOPERATIVE

Employer identification number 91-0511770

			91-0511//0
Part I	Contributors (see instructions). Use duplicate copies of Par	t I if additional space is need	ded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$33,584,019.	Person Payroll Noncash  (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	Name, address, and ZIF + 4	\$1,698,875.	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3_	C	\$1,790,460.	Person Payroll Noncash  (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash  (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is

a noncash contribution.)

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2YUJ

Name of organization GROUP HEALTH COOPERATIVE

Employer identification number

91-0511770

Part II	Noncash Property (see instructions). Use duplicate copies of Pa	art II if additional space is ne	eded.
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	

Name of organization GROUP HEALTH COOPERATIVE

Employer identification number

Lilipioyei	identification	Hallibe
	91-051	1770

Part III	Exclusively religious, charitable, etc., that total more than \$1,000 for the year.	individual contribut	i <mark>ons to section 5</mark> ns (a) through (e	601(c)(7), (8), or (10) organizations and the following line entry.						
	For organizations completing Part III, e contributions of \$1,000 or less for the	year. (Enter this info	rmation once. Se	charitable, etc., ee instructions.) ▶\$						
	Use duplicate copies of Part III if addition	nal space is needed.								
(a) No. from Part I	(b) Purpose of gift	(c) Use of	f gift	(d) Description of how gift is held						
		(e) Transfer	of wife							
	Transferee's name, address, an			nship of transferor to transferee						
				A						
(a) No. from Part I	(b) Purpose of gift	(c) Use o	f gift	(d) Description of how gift is held						
			70							
		(e) Transfei	of gift							
	Transferee's name, address, an	d ZIP + 4	Relatio	nship of transferor to transferee						
		(6)								
(a) No. from Part I	(b) Purpose of gift	(c) Use of	f gift	(d) Description of how gift is held						
	(e) Transfer of gift									
	Transferee's name, address, an	IU ZIF + 4	Keialio	nship of transferor to transferee						
(a) No. from Part I	(b) Purpose of gift	(c) Use of	f gift	(d) Description of how gift is held						
		(e) Transfer of gift								
	Transferee's name, address, an	d ZIP + 4	Relationship of transferor to transferee							

Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

#### SCHEDULE C (Form 990 or 990-EZ)

## **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► See separate instructions.

If the organization answered "Yes" to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Nam	e of organization			E	mployer identi	fication number				
GRC	UP HEALTH COOPERATIV				91-05					
Pai	rt I-A Complete if the o	organization is exempt under s	section 501(c) or i	s a section	527 organ	nization.				
1		organization's direct and indirect p			t IV.					
2					\$		0			
3	Volunteer hours				•					
Par	t I-B Complete if the o	rganization is exempt under s	ection 501(c)(3).	$\overline{}$						
1		cise tax incurred by the organizatio			▶ \$		0			
2		cise tax incurred by organization m								
3		a section 4955 tax, did it file Form				Yes	No			
4a	Was a correction made?					Yes	□ No			
	If "Yes," describe in Part IV.				=0.47 \/O					
		organization is exempt under		•		).				
1		expended by the filing organization								
2	Enter the amount of the filir	ng organization's funds contributed	to other organizati	one for eact	▶ \$					
3	527 exempt function activities									
	line 17b				\$					
4	Did the filing organization file	e Form 1120-POL for this year?				Yes	No			
5	Enter the names, addresses	and employer identification numb	er (EIN) of all section	on 527 polit	ical organiz	ations to which				
		ts. For each organization listed, en								
		tributions received that were prom								
	as a separate segregated tu	nd or a political action committee	(PAC). If additional s	space is nee	ded, provide	e information in	Part IV.			
	(a) Name	(b) Address	(c) EIN		t paid from	(e) Amount of contributions red				
					anization's ne, enter -0	promptly and				
					,	delivered to a s				
						none, enter				
(1)										
(2)			-							
(3)										
(4)			-							
(5)										
(6)			-							

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2011

JSA 1E1264 1.000

250,000.

Sch	nedule C (Form 990 or 990-EZ) 2011	GROUP HEALT	'H COO	PERATIVE			91-05	011/7/0 Page <b>2</b>		
Pa	art II-A Complete if the consection 501(h)).	organization is e	exempt	under section	501(c)(3) and	d filed For	n 5768 (elec	tion under		
Α	Check ▶ if the filing or	ganization belon	gs to ai	n affiliated group	o (and list in P	art IV each	n affiliated gro	oup member's		
	name, address	s, EIN, expenses,	and sh	are of excess lo	bbying expen	ditures).				
В	Check ▶ if the filing org	ganization check	ed box	A and "limited	control" provis	ions apply				
	Lim	its on Lobbying E	xpenditu	ıres	·	(a)	Filing	(b) Affiliated		
	(The term "expen				)		tion's totals	group totals		
 1 а	Total lobbying expenditures t									
	Total lobbying expenditures t		•				811,312.			
	Total lobbying expenditures (						811,312.			
d			~,				598,358.			
e			c and 1				509,670.			
_	Lobbying nontaxable amount					-,,				
•	columns.	. Entor the amoun		no renewing table	500.	1.	000,000.			
	If the amount on line 1e, column	(a) or (b) is: The lo	hvina n	ontavable amount i	e.	/	300,000			
	Not over \$500,000	` , ` , ,			· .					
	Over \$500,000 but not over \$1,0		20% of the amount on line 1e. \$100,000 plus 15% of the excess over \$500,000.							
	Over \$1,000,000 but not over \$1,000,000 but not over \$1			10% of the excess						
	Over \$1,500,000 but not over \$1			5% of the excess of		. 1				
	Over \$17,000,000	\$1,000		5% of the excess of	ver \$1,500,000.	~~				
_	Grassroots nontaxable amou	1	<u>,                                      </u>				250,000.			
_	Subtract line 1g from line 1a.	,	, -				0	0		
						$\sim$	0	0		
i	If there is an amount other th			arling 1i did the	organization file	Form 4726		0		
j				•				Yes No		
_	reporting section 4911 tax fo	r this year?						res no		
		ations that made lumns below. See	a sections the ins	structions for lin	n do not have t es 2a through 2	to complete 2f on page		е		
		Lobbying E	xpendit	tures During 4-Ye	ear Averaging P	eriod				
	Calendar year (or fiscal year beginning in)	<b>(a)</b> 2008		<b>(b)</b> 2009	<b>(c)</b> 2010	(1	d) 2011	(e) Total		
2 a	Lobbying nontaxable amount	1,000,00	00	1,000,000.	1,000,0	00. 1	,000,000.	4,000,000.		
b	Lobbying ceiling amount (150% of line 2a, column (e))	10	)					6,000,000.		
С	Total lobbying expenditures	643,7	42.	823,518.	887 <b>,</b> 2	98.	811,312.	3,165,870.		

250,000.

250,000.

Schedule C (Form 990 or 990-EZ) 2011

1,000,000.

1,500,000.

250,000

JSA 1E1265 1.000

d Grassroots nontaxable amount

f Grassroots lobbying expenditures

e Grassroots ceiling amount (150% of line 2d, column (e))

> 0691EC 2YUJ V 11-6 2YUJ PAGE 23

Schedule C (Form 990 or 990-EZ) 2011 Page **3** 

Pai	t II-B Complete if the organization is exempt under section 501(c)(3) and has NO (election under section 501(h)).	Γ filed	d For	m 5768		
For	each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description	(a)		(b)		
	ne lobbying activity.	Yes	No	A	mount	
a b c d	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: Volunteers?  Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Media advertisements?  Mailings to members, legislators, or the public?  Publications, or published or broadcast statements?					
f g h i	Grants to other organizations for lobbying purposes?  Direct contact with legislators, their staffs, government officials, or a legislative body?  Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?  Other activities?					
j 2 a b c d	Total. Add lines 1c through 1i  Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?  If "Yes," enter the amount of any tax incurred under section 4912  If "Yes," enter the amount of any tax incurred by organization managers under section 4912  If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Pa	Complete if the organization is exempt under section 501(c)(4), section 501(501(c)(6).	(c)(5)	, or s	ection		
1 2 3	Were substantially all (90% or more) dues received nondeductible by members?  Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political expenditures from the prior year?				Yes 1 2 3	No
Pa	t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" (answered "Yes."				ne 3, is	
2	Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).	ınts d	of	1		
a b	Current year  Carryover from last year  Total			2a 2b 2c		
3	Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) due  If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion  excess does the organization agree to carryover to the reasonable estimate of nondeductible lo	of th bbyin	ıg	3		
5	and political expenditure next year?  Taxable amount of lobbying and political expenditures (see instructions)			5		
	t IV Supplemental Information					
	plete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line lso, complete this part for any additional information.	5; Pa 	rt II-A	; and Pari	: II-B, line	

Schedule C (Form 990 or 990-EZ) 2011

Schedule C (Form 990 or 990-EZ) 2011 Page **4** 

Part IV Supplemental Information (continued)

PUBLICINGPECTION

Schedule C (Form 990 or 990-EZ) 2011

JSA 1E1500 2.000

# SCHEDULE D (Form 990)

## **Supplemental Financial Statements**

OMB No. 1545-0047

Department of the Treasury
Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Nam	e of the organization	Employer identification number
GR	DUP HEALTH COOPERATIVE	91-0511770
Pa	Organizations Maintaining Donor Advised Funds or Other Similar Funds or Funds or Other Fund	Accounts. Complete if the
	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate contributions to (during year)	
3	Aggregate grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in control of the organization inform all donors and donor advisors in writing that the assets held in control of the organization inform all donors and donor advisors in writing that the assets held in control of the organization information and donors and donor advisors in writing that the assets held in control of the organization information and donors and donor advisors in writing that the assets held in control of the organization information and donors and don	lonor advised
J	funds are the organization's property, subject to the organization's exclusive legal control?	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds	
U	only for charitable purposes and not for the benefit of the donor or donor advisor, or for any c	
	conferring impermissible private benefit?	
Da	rt II Conservation Easements. Complete if the organization answered "Yes" to Fo	rm 990 Part IV line 7
Га 1	Purpose(s) of conservation easements held by the organization (check all that apply).	iii 990, Fartiv, iiile 7.
		an historically important land area
		a certified historic structure
_	Preservation of open space	
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution in t	he form of a conservation
	easement on the last day of the tax year.	Held at the End of the Tax Year
а		2a
b		2b
С	(4)	2c
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on a	
	3	2d
3	Number of conservation easements modified, transferred, released, extinguished, or terminal	ted by the organization during the
	tax year >	
4	Number of states where property subject to conservation easement is located ▶	
5	Does the organization have a written policy regarding the periodic monitoring, inspection, han	-
	violations, and enforcement of the conservation easements it holds?	
6	Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation ease	ments during the year
	<b>&gt;</b>	
7	Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easement	s during the year
	►\$	
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of sec	
	(i) and section 170(h)(4)(B)(ii)?	
9	In Part XIV, describe how the organization reports conservation easements in its revenue and	
	balance sheet, and include, if applicable, the text of the footnote to the organization's financia	I statements that describes the
В-	organization's accounting for conservation easements.	0::!
Pa	<b>Organizations Maintaining Collections of Art, Historical Treasures, or Other</b> Complete if the organization answered "Yes" to Form 990, Part IV, line 8.	Similar Assets.
1a	If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its reworks of art, historical treasures, or other similar assets held for public exhibition, education and the second s	evenue statement and balance sheet
	public service, provide, in Part XIV, the text of the footnote to its financial statements that desc	ribes these items.
b	If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its rev	venue statement and balance sheet
	works of art, historical treasures, or other similar assets held for public exhibition, educa-	
	public service, provide the following amounts relating to these items:	
	(i) Revenues included in Form 990, Part VIII, line 1	
	(ii) Assets included in Form 990, Part X	
2	If the organization received or held works of art, historical treasures, or other similar as	• • •
	following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:	
a	Revenues included in Form 990, Part VIII, line 1	
<u>b</u>	Assets included in Form 990, Part X	· · · · · · <b>▶</b> \$

Schedule D (Form 990) 2011 Page **2** 

Par	t III Organizations Maintaining Colle	ections of Art	t, His	storica	l Treasu	res, or	r Other S	Similar A	ssets (c	ontinu	ed)	
3	Using the organization's acquisition, access collection items (check all that apply):	sion, and othe	er re	cords,	check any	of the	e followi	ng that a	re a sign	ificant	use o	of its
а	Public exhibition		d		Loan or	exchar	nge progr	ams				
b	Scholarly research		е		Other							
С	Preservation for future generations	i			_							
4	Provide a description of the organization's	collections ar	nd ex	xplain h	ow they	further	the org	anization's	exempt	purpos	se in	Part
	XIV.											
5	During the year, did the organization solicit	or receive don	ation	s of art	historica	l treasu	ures, or o	ther simila	ar			
	assets to be sold to raise funds rather than t	o be maintaine	ed as	part of	the organ	nization	n's collect	ion?	[	Yes		No
Par	Escrow and Custodial Arrangem line 9, or reported an amount or					ion ans	swered '	"Yes" to F	Form 99	0, Part	IV,	
	Is the organization an agent, trustee, custod included on Form 990, Part X? If "Yes," explain the arrangement in Part XIV									Yes		] No
	Beginning balance					10		711	TOUTE			
c d	Additions during the year											
u	Distributions during the year											
e	Ending balance											
20	Did the organization include an amount on I									Yes		No
2a	If "Yes," explain the arrangement in Part XIV		۱۸, ۱	IIIE Z I !					L	1 es		INO
b Par			ation	000110	rod "Voc	# to Ec	orm 000	Dort IV	lino 10			
Par		rrent year		Prior year		Two yea		, Part IV, (d) Three ye		(e) Fou	r voore	back
1a	Beginning of year balance	Trem year	(D)	Prior year	(6)	rwo yea	IIS DACK	(u) Three ye	ears back	(e) rou	i years	Dack
b	Contributions											
	Net investment earnings, gains,			$\overline{\mathbf{O}}$								
Ū	and losses		~\									
Ь	Grants or scholarships		<del>)                                    </del>	<b>Y</b>								
	Other expenditures for facilities .	- 6	-									
·	and programs		,									
f	Administrative expenses	113										
g	End of year balance											
2	Provide the estimated percentage of the cur	ront year and	hala	nco (lin	1 a colu	mn (a))	hold as:					
a	Board designated or quasi-endowment	%		nice (iiii	e ig, colui	iiiii (a))	riiciu as.					
h	Permanent endowment > %		,									
c	Temporarily restricted endowment	%										
Ū	The percentages in lines 2a, 2b, and 2c sho		0/_									
3a	Are there endowment funds not in the poss			nization	that are k	aold an	d admini	stored for	tho			
- u	organization by:	ession of the t	orgai	iization	tilat ale i	iciu aii	iu auriiiii	stered for	uic	ſ	Yes	No
	(i) unrelated organizations									3a(i)	163	NO
	(ii) related organizations									3a(ii)		
b	If "Yes" to 3a(ii), are the related organization									3b		
	Describe in Part XIV the intended uses of the									36		
4 Par												
Pai												
	Description of property	(a) Cost or othe (investmen			Cost or other (other)		(c) Accu	imulated ciation	(d	) Book va		
1a	Land				26,553,		0.1	0 0 = 1		26,5		
b	Buildings			5	76,738,	468.	311,80	2,379.	2	264,9	36,0	88.
С	Leasehold improvements											
d	Equipment				14,198,		339,61	6,484.	1	.04,5		
e	Other				21,888,					21,8		
Tota	I. Add lines 1a through 1e. (Column (d) must	equal Form 99	90, P	art X, co	olumn (B),	line 10	)(c).)	▶	4	117,9	59,3	73.

Schedule D (Form 990) 2011

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Cenedale B (1 onli 330) 2011			r age <b>o</b>
Part VII Investments - Other Securities. See Form	990, Part X, line	e 12.	
(a) Description of security or category (including name of security)	(b) Book value	<b>(c)</b> Method of valuati Cost or end-of-year mark	
(1) Financial derivatives			
(2) Closely-held equity interests			
(0) 0(1)			
	23,289,077.	COST	
(B)			
(C)			
(D)		l .	
(E)			
(F)			
(G)			
(H)			
(I)			
	23,289,077.		
Part VIII Investments - Program Related. See Form	990, Part X, lin	e 13.	
,, ,, ,,	(b) Book value	<b>(c)</b> Method of valuati Cost or end-of-year mark	
(1)			
(2)			
(3)			
(4)			
(5)		7	
(6)			
(7)		<u> </u>	
(8)			
(9)	()		
(10)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)	OV		
Part IX Other Assets. See Form 990, Part X, line 45			
(a) Descri	ription		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9) (10)			
·			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)  Part X  Other Liabilities. See Form 990, Part X, line			
1. (a) Description of liability	(b) Book value		
(1) Federal income taxes	(b) Book value	<u></u>	
(2) SELF INSURANCE	60,830,3	378	
(3) RETIREMENT BENEFIT	158,756,2		
(4) RETIREE MEDICAL BENEFIT	44,411,0		
(5) LEASES	6,317,6		
(6) OTHER LIABILITIES	13,638,7		
(7)	10,000,		
(8)			
(9)			
(10)			
(11)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	283,954,0	115.	
Totali (Solalili (b) mast squal i simi 550, i alt X, sol. (b) mie 25.)	200,004,0		

2. FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740).

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Page 4 Schedule D (Form 990) 2011

Part	XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Stater	nents	<u> </u>
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	3,098,908,115.
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	3,111,526,301.
3	Excess or (deficit) for the year. Subtract line 2 from line 1	3	-12,618,186.
4	Net unrealized gains (losses) on investments	4	8,706,910.
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV.)	8	-1,889,013.
9	Total adjustments (net). Add lines 4 through 8	9	6,817,897.
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9	10	-5,800,289.
Part	XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Re	turn	· · ·
1	Total revenue, gains, and other support per audited financial statements	1	3102389493.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
а	Net unrealized gains on investments 2a 8,706,91	.0.	
b	Donated services and use of facilities 2b		
С	Recoveries of prior year grants 2c		
d	Other (Describe in Part XIV.)  2d -1,151,15	55.	
е	Add lines 2a through 2d	_	e 7,555,755.
3	Subtract line 2e from line 1	• • –	3094833738.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	-	
а	Investment expenses not included on Form 990, Part VIII, line 7b		
b	Other (Describe in Part XIV.) 4b 4,074,37	77.	
С	Add lines 4a and 4b	_	c 4,074,377.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)		
Part	XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per R		
1	Total expenses and losses per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities 2a		
b	Prior year adjustments		
С			
d	Other losses         2c           Other (Describe in Part XIV.)         2d         -1,927,06	3.	
е	Add lines 2s through 2d		e -1,927,063.
3	Subtract line 2e from line 1	–	3110116846.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b		
b	Other (Describe in Part XIV.)  4b 1,409,45	55.	
С	Add lines 4a and 4b		c 1,409,455.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)		
Part	XIV Supplemental Information		
Comp Part V	lete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Pa , line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also comp Iditional information.	art IV, I lete th	ines 1b and 2b; iis part to provide
SEE	PAGE 5		

Page 5

#### Part XIV Supplemental Information (continued)

OTHER-RECONCILIATION OF CHANGE IN NET ASSETS FROM FORM 990 TO FIN STMTS

SCHEDULE D, PART XI, LINE 8

- LOSS ON SALE OF ASSETS (\$89**,**568)

- PREMIER PURCHASING PARTNERS (\$565,761)

- WESTLAKE TERRY LLC (\$1,233,684)

OTHER REVENUE INCLUDED ON FIN STMT BUT NOT ON FORM 990

OTHER REVENUE INCLUDED ON FORM 990 BUT NOT ON FIN STMTS

SCHEDULE D, PART XII, LINE 4B

- PREMIER PURCHASING PARTNER

WESTLAKF —

- WESTLAKE TERRY LLC K-1

- BOND SWAP INTEREST

OTHER EXPENSES INCLUDED ON FIN STMTS BUT NOT ON FORM 990

SCHEDULE D, PART XIII

- LOSS ON SALE OF ASSETS \$89,568

- BOND SWAP INTEREST (\$2,016,631)

Schedule D (Form 990) 2011

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#### Part XIV Supplemental Information (continued)

OTHER EXPENSES INCLUDED ON FORM 990 BUT NOT ON FINANCIAL STATEMENTS

SCHEDULE D, PART XIII, LINE 4B

- INVESTMENT MANAGEMENT FEES \$1,151,155
- WESTLAKE TERRY LLC K-1 \$257,995
- CHARITABLE CONTRIBUTIONS-PREMIER PURCHASING PARTNERS, L.P. K-1 \$305



Schedule D (Form 990) 2011

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#### SCHEDULE H (Form 990)

## **Hospitals**

Complete if the organization answered "Yes" to Form 990, Part IV, question 20.
 ► Attach to Form 990.
 ► See separate instructions.

OMB No. 1545-0047

2011

Open to Public Inspection

Schedule H (Form 990) 2011

91-0511770

Department of the Treasury Internal Revenue Service Name of the organization

GROUP HEALTH COOPERATIVE

Employer identification number

Financial Assistance and Certain Other Community Benefits at Cost Part I Yes Νo Χ 1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a . . . . . . 1a Χ 1b b If "Yes," was it a written policy?....... If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year. Applied uniformly to all hospital facilities Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year. Did the organization use Federal Poverty Guidelines (FPG) to determine eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: 3a | X X 150% 200% Other Did the organization use FPG to determine eligibility for providing discounted care? "Yes," indicate which Χ of the following was the family income limit for eligibility for discounted care: 3b 300% 350% Other ] c If the organization did not use FPG to determine eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, to determine eligibility for free or discounted care. Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"? 4 Χ Χ 5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5b If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or 5c Χ 6a Χ 6b Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H. Financial Assistance and Certain Other Community Benefits at Cost (a) Number of activities or programs (optional) (f) Percent (c) Total community benefit expense (d) Direct offsetting (e) Net community Financial Assistance and revenue benefit expense Means-Tested Government programs (optional) expense **Programs** a Financial Assistance at cost 761 879,950. 879,950. .03 (from Worksheet 1) Medicaid (from Worksheet 3, 21166 67,049,486. 41,724,455 25,325,031. .80 column a) . . . . . . . . Costs of other means-tested government programs (from Worksheet 3, column b) 11161 36,515,827. 25,967,000. 10,548,827. .30 Total Financial Assistance and Means-Tested Government 33088 104,445,263. 67,691,455 36,753,808. 1.13 Programs Other Benefits Community health improvement services and community benefit 5 20188 816,760. 816,790. operations (from Worksheet 4) Health professions education 11 603 8,553,100. 8,553,100. .30 (from Worksheet 5) Subsidized health services (from 7 1891 7,740,260. 3,471,630 4,268,630. .10 Worksheet 6) 48,165,923. 1,416,489 46,749,434. 1.50 1 Research (from Worksheet 7) Cash and in-kind contributions or community benefit (from 9,800 9,800. 1 Worksheet 8) 25 22682 65,285,843. 4,888,119. 60,397,754. 1.90 Total. Other Benefits 25 55770 169,731,106. 72,579,574 97,151,562. 3.03 Total. Add lines 7d and 7j.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
1 Physical improvements and housing						
2 Economic development	1	50	460,850.		460,850.	
3 Community support	1		81,302.		81,302.	
4 Environmental improvements						
5 Leadership development and						
training for community members						
6 Coalition building						
7 Community health improvemen	t					
advocacy						
8 Workforce development						
9 Other					4	
10 Total	2	50	542,152.		542,152.	

Part III Bad Debt, Medicare, & Collection Practices

Sec	tion A. Bad Debt Expense		Yes	No				
1	Did the organization report bad debt expense in accordance with Healthcare Financial Management Association							
	Statement No. 15?	1		Χ				
2	Enter the amount of the organization's bad debt expense							
3	Enter the estimated amount of the organization's bad debt expense attributable to							
	patients eligible under the organization's financial assistance policy							
4 Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt								
	expense. In addition, describe the costing methodology used in determining the amounts reported on lines 2							
	and 3, and rationale for including a portion of bad debt amounts as community benefit.							
Sec	tion B. Medicare							
5	Enter total revenue received from Medicare (including DSH and IME)							
6	<b>-</b>							
7	0 1 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0							
8								
Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6.								
Check the box that describes the method used:								
	Cost accounting system Cost to charge ratio Other							
Sec	tion C. Collection Practices							
9a Did the organization have a written debt collection policy during the tax year?								
b If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the								
	collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI	9b	Χ					
Pa	Int IV Management Companies and Joint Ventures (see instructions)							

(c) Organization's profit % or stock (b) Description of primary (d) Officers, directors, (e) Physicians' (a) Name of entity profit % or stock ownership % trustees, or key activity of entity ownership % employees' profit % or stock ownership % 3 4 5 6 7 8 9 10 11 12 13

JSA 1E1285 1,000 91EC 2YUJ Schedule H (Form 990) 2011

V 11-6 2YUJ

Schedule H (Form 990) 2011 Page 3

Part V Facility Information									
Section A. Hospital Facilities		G	Ω		Ω	고	Ф	Щ	
(list in order of size, from largest to smallest)	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other	
	ho	mec	's ho	g ho	ассе	h fa	ours		
How many hospital facilities did the organization operate	spita	dica	ospit	spita	ss h	cility			
during the tax year?1	_ =	∞ ∞	la la	<u> </u>	osp	,			
during the tax year?		surg			ital				
Name and address		ica							Oth or (doorsibo)
Name and address									Other (describe)
1 CAPITOL HILL MAIN BUILDING									
201 16TH AVE E									
SEATTLE WA 98112-5260	X	Х							
2									
3									
								4	
							-	7	
4									
							X		
						_ (	) `		
5									
				-					
6					*				
7		. (	)						
8	X								
	<b>D</b> '								
. ~ ~									
9									
10									
10									
11									
12									
13									
14									
15									
16									
		i .	1		ı	ı	i .	ı	İ

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#### Schedule H (Form 990) 2011 Facility Information (continued) Part V Section B. Facility Policies and Practices (Complete a separate Section B for each of the hospital facilities listed in Part V, Section A) Name of Hospital Facility: CAPITOL HILL MAIN BUILDING Line Number of Hospital Facility (from Schedule H, Part V, Section A): \_\_\_\_1 Yes Nο Community Health Needs Assessment (Lines 1 through 7 are optional for tax year 2011) During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment (Needs Assessment)? If "No," skip to line 8 1 Χ If "Yes," indicate what the Needs Assessment describes (check all that apply): A definition of the community served by the hospital facility а Demographics of the community b C Existing health care facilities and resources within the community that are available to respond to the health needs of the community d How data was obtained The health needs of the community e Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, f and minority groups The process for identifying and prioritizing community health needs and services to meet the g community health needs The process for consulting with persons representing the community's interests h Information gaps that limit the hospital facility's ability to assess the community's health needs i j Other (describe in Part VI) 2 Indicate the tax year the hospital facility last conducted a Needs Assessment: 20 3 In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," 5 5 If "Yes," indicate how the Needs Assessment was made widely available (check all that apply): а Hospital facility's website Available upon request from the hospital facility b Other (describe in Part VI) 6 If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all that apply): 4 Adoption of an implementation strategy to address the health needs of the hospital facility's community а Execution of the implementation strategy b Participation in the development of a community-wide community benefit plan C Participation in the execution of a community-wide community benefit plan d Inclusion of a community benefit section in operational plans e f Adoption of a budget for provision of services that address the needs identified in the Needs Assessment Prioritization of health needs in its community g h Prioritization of services that the hospital facility will undertake to meet health needs in its community Other (describe in Part VI) Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain 7 **Financial Assistance Policy** Did the hospital facility have in place during the tax year a written financial assistance policy that: Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted 8 care? Used federal poverty guidelines (FPG) to determine eligibility for providing free care?

If "Yes," indicate the FPG family income limit for eligibility for free care: 2\_ 0 0 %

If "No," explain in Part VI the criteria the hospital facility used.

Part	V	Facility Information (continued) CAPITOL HILL MAIN BUILDING			
ı uıt	· _	Tuenty information (continuou)		Yes	No
10	Head	FPG to determine eligibility for providing discounted care?	10	Х	
10		s," indicate the FPG family income limit for eligibility for discounted care: $\frac{2}{2}$ $\frac{5}{2}$ $\frac{0}{2}$ %	10	Λ	
		" explain in Part VI the criteria the hospital facility used.			
11	-	ned the basis for calculating amounts charged to patients?	11	Х	
		s," indicate the factors used in determining such amounts (check all that apply):			
а	X	Income level			
b	X	Asset level			
С		Medical indigency			
d	X	Insurance status			
е		Uninsured discount			
f	X	Medicaid/Medicare			
g		State regulation			
h		Other (describe in Part VI)			
12	Explai	ned the method for applying for financial assistance?	12	Х	
13	-	ed measures to publicize the policy within the community served by the hospital facility?	13		
		s," indicate how the hospital facility publicized the policy (check all that apply):			
а	X	The policy was posted on the hospital facility's website			
b	X	The policy was attached to billing invoices			
	X	The policy was attached to bining invoices  The policy was posted in the hospital facility's emergency rooms or waiting rooms			
C	X				
d		The policy was posted in the hospital facility's admissions offices			
е	3.7	The policy was provided, in writing, to patients on admission to the hospital facility			
f	X	The policy was available on request			
g	X	Other (describe in Part VI)			
Billin	_	Collections			
14		e hospital facility have in place during the tax year a separate billing and collections policy, or a written			
		ial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	14	Х	
15		all of the following actions against an individual that were permitted under the hospital facility's			
	policie	es during the tax year before making reasonable efforts to determine the patient's eligibility under the			
	facility	r's FAP:			
а		Reporting to credit agency			
b		Lawsuits			
С		Liens on residences			
d		Body attachments			
е		Other similar actions (describe in Part VI)			
16	Did th	e hospital facility or an authorized third party perform any of the following actions during the tax year			
		e making reasonable efforts to determine the patient's eligibility under the facility's FAP?	16		Х
		s," check all actions in which the hospital facility or a third party engaged:			
а		Reporting to credit agency			
b		Lawsuits			
	$\vdash$	Liens on residences			
C C	$\vdash$	Body attachments			
d	$\vdash$				
e	L ladias	Other similar actions (describe in Part VI)			
17		te which efforts the hospital facility made before initiating any of the actions checked in line 16 (check			
	all tha	t apply):			
a	$\vdash$	Notified patients of the financial assistance policy on admission			
b	$\vdash$	Notified patients of the financial assistance policy prior to discharge			
С		Notified patients of the financial assistance policy in communications with the patients regarding the			
		patients' bills			
d		Documented its determination of whether patients were eligible for financial assistance under the			
		hospital facility's financial assistance policy			
е		Other (describe in Part VI)			

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Part '	Facility Information (continued) CAPITOL HILL MAIN BUILDING			
Polic	y Relating to Emergency Medical Care			
			Yes	No
18	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	18	Х	
a b	If "No," indicate why:  The hospital facility did not provide care for any emergency medical conditions The hospital facility's policy was not in writing			
d Indivi	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)  Other (describe in Part VI)  iduals Eligible for Financial Assistance			
19	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged			
19	to FAP-eligible individuals for emergency or other medically necessary care.			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
c d	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged  X Other (describe in Part VI)			
20	Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	20		X
21	Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for any service provided to that patient?	21		Х
	If "Yes," explain in Part VI.  Schedule H	I (Form	1 990)	2011

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#### Part V Facility Information (continued)

## Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? \_\_\_\_\_38

Name and address		Type of Facility (describe)
1 CAPITOL HILL EAST BUILDING		MEDICAL CLINIC
1600 E JOHN ST		
SEATTLE	WA 98112-5260	
2 CAPITOL HILL NORTH BUILDING		MEDICAL CLINIC
310 15TH AVE E		1
SEATTLE	WA 98112-5260	
3 CAPITOL HILL SOUTH BUILDING		MEDICAL CLINIC
125 16TH AVE E		
SEATTLE	WA 98112-5260	1
4 CAPITOL HILL WEST BUILDING		MIDICAL CLINIC
201 16TH AVE E		
SEATTLE	WA 98112-5260	X
5 CAPITOL HILL ANNEX BUILDING		MEDICAL CLINIC
122 16TH AVE E		
SEATTLE	WA 98112-5260	
6 BELLEVUE MEDICAL CENTER	7	MEDICAL CENTER
11511 NE 10TH STREET		
BELLEVUE	WA 98004	
7 BREMERTON BEHAVIORAL HEALTH	SERVICES	BEHAVIORAL HEALTH CLINIC
555 PACIFIC AVE, STE 202	. (1)	
BREMERTON	WA 98337	
8 BREMERTON MEDICAL CENTER		MEDICAL CENTER
2741 WHEATON WAY, SUITE A		
BREMERTON	WA 98310	
9 EVERETT MEDICAL CENTER	. 12	MEDICAL CENTER
2930 MAPLE STREET		
EVERETT	WA 98201-4261	
10 COEUR D'ALENE MEDICAL CENTE	Ř	MEDICAL CENTER
1090 W PARK PLACE		
COEUR D'ALENE	ID 83814-2664	
		Schedule H (Form 990) 2011

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#### Part V Facility Information (continued)

## Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

lame and address		Type of Facility (describe)
1 DOWNTOWN SEATTLE MEDICAL C	ENTER	MEDICAL CENTER
1420 5TH AVE, STE 375		
SEATTLE	WA 98101	
2 FACTORIA MEDICAL CENTER		MEDICAL CENTER
13451 SE 36TH STREET		
SEATTLE	WA 98006-1454	
3 KENT MEDICAL CENTER		MEDICAL CENTER
26004 104TH AVE SE		
KENT	WA 98031	4
4 LIDGERWOOD MEDICAL CENTER		MEDICAL CENTER
6002 N LIDGERWOOD		
SPOKANE	WA 99208	
5 LYNNWOOD MEDICAL CENTER		MEDICAL CENTER
20200 54TH AVENUE W		
LYNNWOOD	WA 98036-6389	
6 NORTHGATE MEDICAL CENTER	7_	MEDICAL CENTER
9800 4TH AVENUE NE		
SEATTLE	WA 98115-2158	
7 NORTHGATE SOUTH BUILDING		MEDICAL CLINIC
9720 4TH AVENUE NE	. ( )	
SEATTLE	WA 98115	
8 NORTHSHORE MEDICAL CENTER		MEDICAL CENTER
11913 NE 195TH STREET		
BOTHELL	WA 98011-3147	
9 OLYMPIA MEDICAL CENTER	. 12	MEDICAL CENTER
700 LILLY ROAD NE		
OLYMPIA	WA 98506-5196	
O PORT ORCHARD MEDICAL CENTE	R	MEDICAL CENTER
1400 POTTERY AVENUE		
PORT ORCHARD	WA 98366-3768	
o PORT ORCHARD MEDICAL CENTE 1400 POTTERY AVENUE	R	MEDICAL CENTER  Schedule H (For

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#### Part V Facility Information (continued)

## Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? \_\_\_\_\_

Name and address	Type of Facility (describe)
1 POULSBO MEDICAL CENTER	MEDICAL CENTER
19379 7TH AVENUE NE	
POULSBO WA 98370	
2 PUYALLUP MEDICAL CENTER	MEDICAL CENTER
611 31ST AVE SW	
PUYALLUP WA 98374	
3 RAINIER MEDICAL CENTER	MEDICAL CENTER
5316 RAINIER AVE S	
SEATTLE WA 98118-2398	4
4 REDMOND MEDICAL CENTER	MEDICAL CENTER
15809 BEAR CREEK PARKWAY, SUITE #100	
REDMOND WA 98052-4370	
5 RENTON MEDICAL CENTER	MEDICAL CENTER
275 BRONSON WAY NE	
RENTON WA 98056-4099	
6 BURIEN MEDICAL CENTER	MEDICAL CENTER
140 SW 146TH STREET	
BURIEN WA 98166-1997	
7 RIVERFRONT MEDICAL CENTER	MEDICAL CENTER
322 W NORTH RIVER DRIVE	
SPOKANE WA 99201	
8 SILVERDALE MEDICAL CENTER	MEDICAL CENTER
10452 SILVERDALE WAY NW	
SILVERDALE WA 98383	
9 SOUTH HILL MEDICAL CENTER	MEDICAL CENTER
4102 S REGAL STREET, SUITE 101	
SPOKANE WA 99223-4733	
10 SILVERDALE EYE CARE SERVICES	MEDICAL CLINIC
10516 SILVERDALE WAY NW, SUITE 104	
SILVERDALE WA 98383-8745	

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#### Part V Facility Information (continued)

## Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

Name and address		Type of Facility (describe)
1 TACOMA HEAR CENTER/AU	JDIOLOGY & EYE CARE	MEDICAL CLINIC
5821 S SPRAGUE COURT		
TACOMA	WA 98409	
2 ST JOSEPH MEDICAL CL	INIC	MEDICAL CLINIC
1708 S YAKIMA AVENUE		
TACOMA	WA 98405	
3 TACOMA MEDICAL CENTER	2	MEDICAL CENTER
209 MARTIN LUTHER KIN	IG JR WAY	
TACOMA	WA 98405-4267	
4 TACOMA SOUTH MEDICAL	CENTER	MEDICAL CENTER
9505 S STEELE ST		
TACOMA	WA 98444-6858	
5 VERADALE MEDICAL CENT	TER	MEDICAL CENTER
14402 E SPRAGUE AVENU	JE	
SPOKANE VALLEY	WA 99216-2167	
6 METROPOLITAN PARK EAS	ST	RESEARCH FACILITY
1730 MINOR AVENUE		
SEATTLE	WA 98101	
7 TACOMA BEHAVIORAL HEA	ALTH SERVICES	MEDICAL CLINIC
4301 S PINE STREET	. ( )	
TACOMA	WA 98409-7206	
8 FEDERAL WAY MEDICAL (	CENTER	MEDICAL CENTER
301 SOUTH 320TH STREE		
FEDERAL WAY	WA 98003-5296	
9		
10	10	
	· Co	

Schedule H (Form 990) 2011

#### Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART I, LINE 3 (C) CHARITY CARE ELIGIBILITY CRITERIA

SCHEDULE H, PART I, LINE 3(C) CHARITY CARE ELIGIBILITY CRITERIA

GROUP HEALTH PROVIDES FREE CARE TO LOW INCOME INDIVIDUALS AT 200% OF

FEDERAL POVERTY GUIDELINES BUT DOES NOT OFFER DISCOUNTED CARE.

PART I, LINE 7(F) PERCENT OF TOTAL EXPENSE

SCHEDULE H, PART I, LINE 7(F) PERCENT OF TOTAL EXPENSE

BAD DEBT EXPENSE INCLUDED ON FORM 990, PART IX LINE 25, COLUMN (A), BUT

SUBTRACTED FOR PURPOSES OF CALCULATING THE PERCENTAGE FOR PART I, LINE 7,

COLUMN (F)

PART I, LINE 7 PERCENT OF TOTAL EXPENSE

SCHEDULE H, PART I, LINE 7

COST-TO CHARGE RATIO DERIVED FROM WORKSHEET 2, RATIO OF PATIENT CARE

COST-TO CHARGES, WAS USED TO REPORT THE FOLLIWNG COMMUNITY BENEFIT

EXPENSES:

CHARITY CARE AT COST

UNREIMBURSED COSTS-OTHER-MEANS TESTED GOVERNMENT PROGRAMS (HEALTHCARE

#### Part VI Supplemental Information

Complete this part to provide the following information.

GROUP HEALTH UTILIZED THE MARKET SEGMENT REPORT

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
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- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.

INTERNAL

**7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

ASSISTANCE)

MANAGEMENT REPORT THAT PROVIDES DETAILED REVENUE AND EXPENSE BY LINE OF BUSINESS USING GAAP INCOME STATEMENT AND COS MANAGEMENT DATA (CMD) ONMONTHLY BASIS, ALL GAAP GENERAL EXPENSE AND UTILIZATION INFORMATION. LEDGER EXPENSES ARE LOADED INTO THE CMD COSTING SYSTEM AT THE ACCOUNTING WITH PATIENT UTILIZATION INFORMATION (AU) AND ACCOUNT LEVEL ALONG SYSTEMS VARIOUS UTILIZATION EACH AU IS CATEGORIZED WITHIN CMD AS OF THREE TYPES OF EXPENSES: 1) DELIVERY SYSTEM REPRESENTING MEDICAL SERVICES PROVIDED TO CONSUMERS; 2) HEALTH PLAN REPRESENTING INSURANCE SERVICES; OR 3) OVERHEAD REPRESENTING ADMINISTRATIVE SUPPORT SERVICES TO BOTH DELIVERY SYSTEM AND HEALTH PLAN. OVERHEAD IS ALLOCATED TO EITHER DELIVERY SYSTEM OR HEALTH PLAN USING A STEP DOWN PROCESS BASED ON RELEVANT STATISTICS SUCH AS NUMBER OF FTES, LABOR COST, SQUARE FEET, ETC. THE OVERHEAD ALLOCATION PERCENTAGE BETWEEN DELIVERY SYSTEM AND HEALTH PLAN ARE DETERMINED AND MAINTAINED BY THE CMD COSTING AND COSTING METHODOLOGY REVIEW TEAM.

#### Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
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- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

THE FOLLOWING COMMUNITY BENEFIT EXPENSES ARE REPORTED BASED ON THE MSR:

UNREIMBURSED MEDICAID

UNREIMBURSED COST-OTHER MEANS-TESTED GOVERNMENT PROGRAMS (BASIC HEALTH

PLAN)

COMMUNITY HEALTH IMPROVEMENT SERVICES AND COMMUNITY BENEFIT OPERATIONS

HEALTH PROFESSIONS EDUCATION

SUBSIDIZED HEALTH SERVICES

RESEARCH

CASH AND IN-KIND CONTRIBUTIONS TO COMMUNITY GROUPS

PART III, LINE 4, BAD DEBT EXPENSE

SCHEDULE H, PART III, LINE 4, BAD DEBT EXPENSE

BAD DEBT IS RECORDED WHEN A PATIENT WHO IS DETERMINED TO HAVE THE

FINANCIAL CAPACITY TO PAY FOR SERVICES IS UNWILLING TO SETTLE THE BILL.

BAD DEBT INCLUDES PATIENTS/GUARANTORS:

- -WHO DO NOT PAY FOR LEGITIMATE SERVICES AFTER 3 STATEMENTS.
- -WHOSE MAIL IS RETURNED TO GROUP HEALTH AND WHO CANNOT BE CONTACTED
- -WHO DECLARE BANKRUPTCY

#### Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
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- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.
- -WHO FAIL TO MEET IN-HOUSE PAYMENT ARRANGEMENTS
- -WHO AGREE TO LONG-TERM BILLING SERVICES PROVIDED BY A CONTRACTED COLLECTION AGENCY.

ACCOUNTS ARE REVIEWED FOR REFERRAL TO COLLEG AGENCIES IF: 1) AFTER 3 CYCLE BILLS NO PAYMENT HAS BEEN RECEIVED. AND 2) THE BALANCES ARE 90 DAYS FROM THE DATE OF FIRST STATEMENT. ACCOUNT WILL THEN REMAIN IN PRE-COLLECT STATUS FOR THE FIRST DAYS AFTER ASSIGNMENT, DURING WHICH TIME NO COLLECTION ACTIVITIES ARE INITIATED BY THE AGENCIES. RETURNED MAIL AND LAPSED PAYMENT ARRANGEMENTS, DEBT ACCOUNTS, INCLUDING ARE MANUALLY ASSIGNED TO COLLECTION AGENCIES. OTHER BAD DEBT ACCOUNTS, INCLUDING RETURNED MAIL AND LAPSED PAYMENT ARRANGEMENTS, ARE MANUALLY ASSIGNED TO COLLECTION AGENCIES. THE COLLECTION AGENCY ASSIGNMENT PROCESS GENERATES THE APPROPRIATE WRITE-OFF TO BAD DEBT EXPENSE. ACCOUNTS FOR BANKRUPTCIES ARE WRITTEN OFF TO BAD DEBT EXPENSE WHEN A NOTICE OF BANKRUPTCY FILING IS RECEIVED. JUSTIFICATION FOR ALL BAD DEBT WRITE-OFFS IS RECORDED IN THE PATIENT'S ELECTRONIC BILLING RECORD.

#### **Supplemental Information** Part VI

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

FOLLOWING IS THE FOOTNOTE FROM THE CONSOLIDATED AUDITED STATEMENT RELATED TO PROVISION FOR UNCOLLECTIBLE ACCOUNT

(F) ACCOUNTS RECEIVABLE PRIMARILY CONSIST OF PREMIUMS. RECEIVABLES FOR COPAYS AND EDUCTIBLES, NONCOVERED HEALTH CARE SERVICES, AND RECEIVABLES PROVIDED TO NONENROLLEES. THE GROUP FOR FEE-FOR-SERVICE CLINICAL SERVICES RECORDS A REDUCTION IN THE RELATED PREMIUM REVENUES FOR AN ESTIMATE OF AMOUNTS RELATED TO RETROACTIVE ENROLLMENT CHANGES. PROVISIONS FOR RECORDED ON AN ACCRUAL BASIS AND ARE DEDUCTED CONTRACTUAL ADJUSTMENTS ARE FROM GROSS REVENUES. BAD DEBTS RELATED TO SERVICES PROVIDED ARE RECORDED AS OPERATING EXPENSES IN THE CONSOLIDATED STATEMENTS OF OPERATIONS.

(F) PROVISION FOR UNCOLLECTIBLE ACCOUNTS AND RETROACTIVITY THE GROUP PROVIDES AN ALLOWANCE FOR POTENTIAL UNCOLLECTIBLE ACCOUNTS RECEIVABLE WHEREBY SUCH RECEIVEABLES ARE REDUCED TO THEIR ESTIMATED NET REALIZABLE VALUE. THE GROUP ESTIMATES THIS ALLOWANCE BASED ON THE AGING OF ACCOUNTS RECEIVABLE, HISTORICAL COLLECTION EXPERIENCE, ENROLLMENT RETROACTIVITY AND OTHER RELEVANT FACTORS. THERE ARE VARIOUS FACTORS THAT

#### Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
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- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

CAN IMPACT THE COLLECTION TRENDS AND THE ESTIMATION PROCESS. SUCH AS

CHANGES IN THE ECONOMY, THE INCREASED BURDEN OF COPAYS AND DEDUCTIBLES TO

BE MADE BY ENROLLEES AND BUSINESS PRACTICES RELATED TO COLLECTION

EFFORTS. THE ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS AND RETROACTIVITY WAS

\$9,791,000 AND \$12,622,000 AS OF DECEMBER 31, 2011 AND 2010,

RESPECTIVELY.

GROUP HEALTH DOES NOT COUNT ANY BAD DEBT AS COMMUNITY BENEFIT.

PART III, LINE 8, MEDICARE SHORTFALL

SCHEDULE H, PART III, LINE 8, MEDICARE SHORTFALL

ANY MEDICARE SHORTFALL AS COMMUNITY BENEFIT.

GROUP HEALTH FILES A LOW VOLUME MEDICARE COST REPORT WHICH INCLUDES ONLY STATISTICAL USAGE INFORMATION. THE LOW VOLUME REPORT DOES NOT INCLUDE CHARGE OR COST INFORMATION FOUND IN FULL COST REPORTS. GROUP HEALTH USES INTERNAL COST AND CHARGE INFORMATION TO COMPUTE A COST TO CHARGE RATIO FOR ITS CENTRAL HOSPITAL MEDICARE COSTS. GROUP HEALTH DOES NOT INCLUDE

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#### Part VI Supplemental Information

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- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
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- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART III, LINE 9, COLLECTION POLICY SCHEDULE H, PART III, LINE 9, COLLECTION POLICY BAD DEBT EXPENSE IS RECOGNIZED WHEN A PATIENT WHO ERMINED TO HAVE THE FINANCIAL CAPACITY TO PAY FOR SERVICES IS UNWILLING TO SETTLE BILL. STANDARD PRACTICE IS TO REFER ACCOUNTS FOR COLLECTION AFTER THREE 30 DAY BILLING CYCLES HAVE PASSED WITHOUT PAYMENT. EACH BILLING STATEMENT INCLUDES INFORMATION ON HOW PATIENTS CAN CONTACT GROUP HEALTH'S SPONSORED CARE DEPARTMENT TO INQUIRE ABOUT PAYMENT ASSISTANCE. AT ANY WHEN THE PATIENT INFORMS GROUP HEALTH THEY IN THE BILLING PROCESS SCREENED FOR LIKELY ELIGIBILITY FOR FINANCIAL UNABLE TO PAY, THEY ASSISTANCE AND SENT A FINANCIAL ASSISTANCE APPLICATION, WHICH COLLECTS INCOME AND OTHER FINANCIAL INFORMATION. IF A PATIENT IS ELIGIBLE FOR FREE OR DISCOUNTED CARE, THE CHARGES ARE WRITTEN OFF AS ADJUSTMENTS TO REVENUE AND NOT RECOGNIZED AS BAD DEBT. THE COLLECTIONS PROCESS IS TERMINATED.

#### Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART V, QUESTION 13

SCHEDULE H, PART V, QUESTION 13

OTHER MEASURE TO PUBLICIZE THE FINANCIAL ASSISTANCE WITHIN THE COMMUNITY SERVED BY THE HOSPITAL FACILITY: GROUP HEALTH PUBLICIZES ITS FINANCIAL ASSISTANCE POLICY IN A VARIETY THE POLICY IS BILLING INVOICES, POSTED IN THE THE GROUP HEALTH WEBSITE, INCLUDED WITH HOSPITAL'S EMERGENCY ROOM/URGENT CARE CENTER AND ADMISSIONS OFFICE. THE IS ALSO PROVIDED DURING THE IS AVAILABLE ON REQUEST. PATIENTS WHO MAY BE ELIGIBLE. THIS IS DONE ON A PRE-ADMISSION PROCESS TO CASE-BY-CASE BASIS BY ADMIT STAFF, BASED ON THE PATIENT'S LIKELY NEED AND ELIGIBILITY TO QUALIFY. IF A PATIENT IS NOT PRE-ADMITTED, THE POLICY IS DISCUSSED AT THE TIME OF BEDSIDE REGISTRATION FOR ADMISSION TO OUR HOSPITAL FACILITY. IF A PATIENT MAY QUALIFY FOR FINANCIAL ASSISTANCE, S/HE IS PROVIDED WITH A FORM TO SIGN IN ORDER TO RECEIVE FREE CARE UNDER THE CHARITY CARE POLICY.

#### **Supplemental Information** Part VI

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PART V, QUESTION 19

SCHEDULE H, PART V, QUESTION 19

ASONABLE (UCR) GROUP HEALTH BILLING IS BASED ON USUAL, CUSTOMARY

CHARGES FOR THE GEOGRAPHIC AREA, WITH CONSIDERATION OF ACTUAL AVERAGE

COSTS OF CARE PROVIDED BY GROUP HEALTH TO PATIENTS. MAXIMUM CHARGES

THAN THE AMOUNTS GENERALLY FOR FAP-ELIGIBLE INDIVIDUALS ARE NO MORE

BILLED TO INSURED PATIENTS FOR EMERGENCY OR MEDICALLY NECESSARY CARE.

FURTHER, CHARGES TO ELIGIBLE INDIVIDUALS FOR ANY OTHER CARE ARE LESS THAN

THE GROSS CHARGES FOR THAT

PART VI, LINE 2, NEEDS ASSESSMENT

SCHEDULE H, PART VI, LINE 2, NEEDS ASSESSMENT

COMMUNITY NEEDS ASSESSMENT METHODOLOGY:

GROUP HEALTH COOPERATIVE (GROUP HEALTH) USES A NUMBER OF METHODS TO

ASSESS AND MEET THE NEEDS OF THE COMMUNITIES SERVED.

TO DEVELOP THE FOUNDATION FOR ITS COMMUNITY HEALTH INITIATIVE, GROUP

HEALTH PERFORMED A SECONDARY DATA ASSESSMENT IN 2009. USING DATA FROM

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WASHINGTON STATE LOCAL HEALTH DEPARTMENTS AND DISTRICTS

(HTTP://WWW.DOH.WA.GOV/LHJMAP/LHJMAP.HTM), UNITED WAY OF KING COUNTY'S

COMMUNITY ASSESSMENT (HTTP://WWW.UWKC.ORG/KCCA/), AND SEATTLE/KING

COUNTY'S COMMUNITY HEALTH INDICATORS REPORT

(HTTP://WWW.KINGCOUNTY.GOV/HEALTHSERVICES/HEALTH/DATA/CHI2009.ASPX) A

LOCALIZED ASSESSMENT OF THE NEEDS WITHIN THE GROUP HEALTH SERVICE AREA

WAS COMPILED.

IN 2010, GROUP HEALTH EMPLOYED THE CENTER FOR COMMUNITY HEALTH AND
EVALUATION TO INTERVIEW 29 KEY COMMUNITY INFORMANTS. QUESTIONS ADDRESSED
UNMET AND/OR UNADDRESSED HEALTH NEEDS OF CHILDREN AND FAMILIES, AS WELL
AS PERSPECTIVES ON EFFECTIVE STRATEGIES THAT MIGHT INVOLVE GROUP HEALTH
AND THAT HAVE THE POTENTIAL FOR CHARTING PROGRESS AND SUCCESS TOWARD
COMMUNITY HEALTH OUTCOMES. THESE PERSPECTIVES PROVIDED THE GUIDANCE AND
DIRECTION NECESSARY FOR GROUP HEALTH'S COMMUNITY HEALTH INITIATIVE. THE
INITIATIVE PUTS PARTICULAR FOCUS ON PROVIDING COMMUNITY SUPPORT TOOLS TO
MANAGE CHRONIC DISEASE AND OVERWEIGHT/OBESITY IN YOUNG ADULTS AND
FAMILIES THROUGH INCREASED PHYSICAL ACTIVITY AND IMPROVED NUTRITION.

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GROUP HEALTH ALSO PARTICIPATES IN POLICY AND ADVOCACY EFFORTS TO ENSURE GREATER ACCESS TO APPROPRIATE, TIMELY AND COMPREHENSIVE COVERAGE AND CARE FOR LOW-INCOME POPULATIONS. THIS INCLUDES ASSURING THAT THE GROUP HEALTH CARE DELIVERY SYSTEM IS INCLUDED WITH OTHER SAFETY NET AND COMMUNITY PROVIDERS IN BOTH MEDICAID AND BASIC HEALTH PROGRAMS, A STATE DEVELOPED COVERAGE PROGRAM OFFERING SUBSIDIZED PREMIUMS FOR LOW-INCOME ADULTS AND FAMILIES.

IN ADDITION TO SPREADING A PROVEN DELIVERY SYSTEM PHILOSOPHY, GROUP
HEALTH HAS PARTICIPATED IN THE IDENTIFICATION AND FULFILLMENT OF
NECESSARY PUBLIC-DOMAIN RESEARCH RELATED TO PREVENTION, DIAGNOSIS AND
TREATMENT OF MAJOR HEALTH PROBLEMS. LASTLY, GROUP HEALTH CONTINUES TO
TRAIN NECESSARY AND CRITICALLY-IMPORTANT HEALTH PROFESSIONALS FOR MORE
THAN 40 DIFFERENT MEDICAL AND ANCILLARY HEALTH PROFESSIONS, ESPECIALLY IN
HIGH-DEMAND SHORTAGE PROFESSIONS SUCH AS PRIMARY CARE AND AMBULATORY
NURSING.

Schedule H (Form 990) 2011

1E1327 2.000

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- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART VI, LINE 3, PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE

SCHEDULE H, PART VI, LINE 3, PATIENT EDUCATION OF ELIG. FOR ASSISTANCE

GROUP HEALTH HAS TWO FINANCIAL ASSISTANCE PROGRAMS WHICH ARE ADMINISTERED

AS THE SPONSORED CARE PROGRAM. THE CHARITY CARE PROGRAM IS FOR PATIENTS

SEEKING HOSPITAL SERVICES WHO HAVE INCOMES AT OR BELOW 200% FPL. THE

HEALTH CARE ASSISTANCE PROGRAM IS FOR ENROLLEES OR FORMER ENROLLEES

SEEKING ANY MEDICAL CARE OR SERVICE AT A GROUP HEALTH FACILITY AND WHO

ARE AT OR BELOW 250% FPL.

GROUP HEALTH INFORMS PATIENTS ABOUT SPONSORED CARE AS FOLLOWS:

1. GROUP HEALTH DISPLAYS LARGE POSTERS AT THE MAIN ENTRANCES OF GROUP HEALTH HOSPITAL, AS WELL AS AT THE HOSPITAL'S URGENT CARE CENTER AND AT ITS LABOR/DELIVERY UNIT. EACH POSTER REPEATS THE FOLLOWING MESSAGE IN SEVEN DIFFERENT LANGUAGES:

"YOU MAY BE ELIGIBLE FOR FREE HOSPITAL CARE

GROUP HEALTH COOPERATIVE PROVIDES FREE HOSPITAL CARE TO LOW-INCOME

PATIENTS AS "CHARITY CARE."

#### **Supplemental Information** Part VI

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YOU MUST MEET CERTAIN INCOME STANDARDS TO QUALIFY. YOU MAY QUALIFY, PLEASE ASK ABOUT CHARITY CARE AT THE REGISTRATION

DESK CARDS AT THE RECEPTION AND REGISTRATION AREAS ΤŇ THE HOSPITAL REPEAT FINANCIAL GUIDELINES. THE MESSAGE (IN ENGLISH), AND INCLUDE THE

- 2. GROUP HEALTH HOSPITAL URGENT CARE STAFF PROVIDES FINANCIAL INFORMATION SEEKING CHARITY CARE AT THE TIME OF AND ATTESTATION FORMS TO PATIENT REGISTRATION FOR SERVICES
- 3. AS PART OF THEIR STANDARD OPERATING PROCEDURES, CLINICAL, CUSTOMER SERVICE AND PATIENT BILLING STAFF THROUGHOUT GROUP HEALTH ARE ABLE TO PROVIDE INFORMATION ABOUT AND ASSISTANCE WITH PATIENT QUALIFICATION FOR SPONSORED CARE PROGRAMS AT THE TIME OF SERVICE OR VIA TELEPHONE.
- 4. ADMINISTRATIVE AND BILLING OFFICE STAFF AT ALL 25 GROUP HEALTH MEDICAL CENTERS PROVIDE PATIENTS WITH SPONSORED CARE APPLICATIONS UPON REQUEST AT THE TIME OF SERVICE.

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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.
- 5. THERE IS A STANDARD NOTICE ON ALL GROUP HEALTH BILLS FOR PATIENT CARE, WHICH STATES THAT THE PATIENT MAY BE ELIGIBLE FOR FINANCIAL ASSISTANCE, AND PROVIDES CONTACT INFORMATION FOR ASSISTANCE.

PART VI, LINE 4, COMMUNITY INFORMATION

SCHEDULE H, PART VI, LINE 4, COMMUNITY INFORMATION

GROUP HEALTH'S PRIMARY EXEMPT PURPOSE IS TO PROVIDE COMPREHENSIVE,

PREVENTION-ORIENTED HEALTH CARE SERVICES. BENEFICIARIES OF THIS PURPOSE

ARE GROUP HEALTH ENROLLEES AND NON-ENROLLED PATIENTS. GROUP HEALTH ALSO

PROVIDES HEALTH-RELATED EDUCATION AND RESEARCH ACTIVITIES THAT BENEFIT

THE BROADER COMMUNITY.

TO FULFILL ITS PURPOSE, GROUP HEALTH PROVIDES OUTPATIENT PRIMARY AND SPECIALTY CARE AS WELL AS SOME INPATIENT ACUTE AND SUB-ACUTE CARE THROUGH THE SERVICES OF SALARIED PHYSICIANS, NURSES, AND OTHER HEALTH CARE

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PROVIDERS. THE SALARIED PHYSICIANS ARE EMPLOYED BY GROUP HEALTH
PERMANENTE, P.C., AN ORGANIZATION WITH WHOM GROUP HEALTH HAS AN EXCLUSIVE
CONTRACT. AS OF YEAR-END 2011, GROUP HEALTH OPERATED ONE HOSPITAL, 25
PRIMARY CARE MEDICAL CENTERS, SIX SPECIALTY CARE UNITS AND SEVEN
BEHAVIORAL HEALTH CLINICS. GROUP HEALTH ALSO CONTRACTS WITH COMMUNITY
HEALTH CARE PROVIDERS FOR SERVICES WHERE GROUP HEALTH DOES NOT OPERATE
ITS OWN FACILITIES AND FOR MEDICAL SERVICES NOT PROVIDED AT GROUP HEALTH
FACILITIES.

GROUP HEALTH'S SERVICE AREAS INCLUDE ALL, OR PARTS OF, 19 COUNTIES IN WASHINGTON AND 2 COUNTIES IN IDAHO. IN THE LAST DECADE, THE MINORITY POPULATION IN WASHINGTON AS A WHOLE GREW FROM 20.6% OF THE STATE POPULATION TO 25.2 %. ELEVEN COUNTIES HAVE MINORITY POPULATIONS ABOVE THE STATE AVERAGE. FOR THE COUNTIES IN GROUP HEALTH'S SERVICE AREA, FRANKLIN (51.2%), YAKIMA (45.0%), KING (8.9%), PIERCE (9.2%) AND WALLA-WALLA (19.7%) COUNTIES CONSISTENTLY HAVE THE HIGHEST PERCENT OF HISPANIC POPULATIONS. FRANKLIN COUNTY AND YAKIMA COUNTY HAVE THE LARGEST SHARES OF NON-WHITE RACIAL GROUPS. CURRENT DATA INDICATES 49.5% OF WASHINGTON'S

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BLACK POPULATION RESIDES IN KING COUNTY AND 22.5% IN PIERCE COUNTY. RESPECT TO THE ASIAN AND PACIFIC ISLANDER POPULATION, KING COUNTY, WITH 9.8% IN PIERCE COUNTY, AND 13.1% SNOHOMISH COUNTY. YAKIMA COUNTY'S RANKING AS HOME TO THE SECOND IARGEST CONCENTRATION OF THE AMERICAN INDIAN AND ALASKA NATIVE POPULAT ION IN 2000 WAS OVERTAKEN BY GROUP HEALTH SERVES PIERCE COUNTY IN 2008. ALL OF THESE COMMUNITIES. THE ETHNIC AND RACIAL MAKEUP OF OUR MEMBERS ARE AS FOLLOWS: CAUCASIAN, 80%; PACIFIC ISLANDER, AFRICAN AMERICAN/BLACK, ASIAN 8%; HISPANIC, 5%; 3%; ALASKA NATIVE/AMERICAN INDIAN, OTHER

IN 2011, GROUP HEALTH AND ITS WHOLLY-OWNED SUBSIDIARIES, GROUP HEALTH OPTIONS, INC. AND KPS HEALTH PLANS, PROVIDED HEALTH CARE COVERAGE AND SERVICES TO APPROXIMATELY 660,000 INDIVIDUALS. GROUP HEALTH WAS ABLE TO REACH THESE INDIVIDUALS VIA INDIVIDUAL AND FAMILY, COMMERCIAL GROUP, MEDICARE, MEDICAID, AND STATE-SUBSIDIZED LOW-INCOME ("BASIC HEALTH") ENROLLEES IN WASHINGTON AND NORTH IDAHO. MOST MEDICARE AND MEDICAID PATIENTS RECEIVE SUCH SERVICES UNDER CAPITATION CONTRACTS BETWEEN GROUP

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HEALTH AND STATE AND FEDERAL GOVERNMENT AGENCIES, AND OTHERS RECEIVE CARE
ON A FEE-FOR-SERVICE BASIS.

TO THE COMMUNITY, PROVIDING GROUP HEALTH EXTENDS ITS HEALTH CARE SERVICES THEIR ENROLLMENT STATUS OR ABILITY CARE TO PEOPLE IN NEED REGARDLESS OF SPECIAL ATTENTION IS DEVOTED TO UNDERSERVED, AT-RISK LOW-INCOME ENROLLEES, IN 2011, GROUP POPULATIONS. SPECIFICALLY RELATE HEALTHY OPTIONS (WASHINGTON STATE MANAGED HEALTH PROVIDED COVERAGE MEDICAID) ENROLLEES IN OUNTIES AROUND THE STATE AS WELL AS PROVIDING CARE TO MEDICAID FEE-FOR-SERVICE PATIENTS WHO WERE UNABLE TO ACCESS GROUP GROUP HEALTH'S 2011 HEALTH THROUGH THE MANAGED MEDICAID PROGRAM. MEDICAID ENROLLMENT AVERAGED 20,000. IN ADDITION, IN 2011, GROUP HEALTH SERVED APPROXIMATELY 8,000 BASIC HEALTH MEMBERS, LARGELY LOW-INCOME ADULTS, IN 5 COUNTIES ACROSS THE STATE.

WHILE GROUP HEALTH COVERS BETWEEN 3-4% OF THE TOTAL MANAGED MEDICAID POPULATION IN WASHINGTON STATE, WE HAVE A MUCH HIGHER PROPORTION OF THE

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POPULATION IN TWO SPECIFIC COUNTIES. IN KITSAP COUNTY WE HAVE

APPROXIMATELY 3,000 ENROLLEES OR 19% OF THE TOTAL MEDICARD MANAGED CARE

POPULATION. IN SPOKANE COUNTY WE HAVE 11,000 ENROLLEES OR 21% OF THE

MEDICARD MANAGED CARE POPULATION.

IN ADDITION, GROUP HEALTH'S FAMILY BEGINNINGS UNIT (FBU) IN SEATTLE
PROVIDES LABOR AND DELIVERY AND NEONATAL INTENSIVE CARE UNIT SERVICES TO
MEDICAID PATIENTS THROUGH TWO DIFFERENT CONTRACTING MODELS. THE FIRST
CONTRACT MODEL IS THROUGH THE GROUP HEALTH HEALTHY OPTIONS MEDICAID
PROGRAM ENROLLEES, WITH GROUP HEALTH PHYSICIANS AND NURSE MIDWIVES
DELIVERING NEWBORNS. THE SECOND MODEL CONSISTS OF CONTRACTS WITH SEVERAL
COMMUNITY HEALTH CLINICS AND FEDERALLY QUALIFIED HEALTH CENTERS TO ALLOW
COMMUNITY PROVIDERS TO DELIVER THE PATIENTS OF THESE COMMUNITY CLINICS AT
THE FBU, WITH BACK-UP AND SUPPORT PROVIDED BY GROUP HEALTH OB-GYN
PHYSICIANS. IN ADDITION TO MEDICAID PATIENTS, THE GROUP HEALTH FBU IS
ONE OF A FEW BIRTHING FACILITIES IN SEATTLE THAT ALLOWS CERTIFIED NURSE

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FINALLY, THE GROUP HEALTH TEEN PREGNANCY AND PARENTING CLINIC (TPPC)

PROVIDES COMPREHENSIVE WOMEN INFANTS AND CHILDREN (WIC) AND OTHER HEALTH

CARE SERVICES TO BOTH GROUP HEALTH AND NON-GROUP HEALTH LOW-INCOME

TEENAGERS AND YOUNG ADULTS.

PART VI, LINE 5, PROMOTION OF COMMUNITA SCHEDULE H, PART VI, LINE 5, PROMOTION OF COMMUNITY HEALTH THROUGH ONE OF ITS DIVISIONS, THE GHC CONDUCTS PUBLIC-DOMAIN RESEARCE GROUP HEALTH RESEARCH INSTITUTE (GHRI). SINCE ITS INCEPTION IN 1983, PUBLISHED MORE THAN 2,000 SCIENTIFIC PAPERS AND GHRI INVESTIGATORS HAVE HAVE MADE MAJOR CONTRIBUTIONS IN INJURY PREVENTION, LARGE SCALE INTERVENTIONS IN SMOKING CESSATION, BREAST CANCER SCREENING, TREATMENT OF DEPRESSION, THE SAFETY AND EFFICACY OF IMMUNIZATIONS, OSTEOARTHRITIS AND JOINT DISEASE, CANCER, DIABETES, MENTAL HEALTH, AND EFFECTIVE TREATMENT OF CARDIOVASCULAR DISEASE. MOST RECENT RESEARCH HAS FOCUSED ON THE IMPROVEMENTS AND COST-REDUCTIONS OF AN ADVANCED PRIMARY CARE MEDICAL HOME MODEL.

#### Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

THIS RESEARCH, PARTICULARLY THE LATEST RESEARCH ON ADVANCED PRIMARY CARE, DIRECTLY ADDRESSES THE NEED FOR INFORMATION AND EVIDENCE PERFORMING HEALTH SYSTEMS ABLE TO CONTAIN THE ESCALATING UNSUSTAINABLE COSTS OF CARE. THESE COSTS ARE CERTAIN TO INCREASE WITH THE OVERALL AGING OF THE POPULATION AS WELL THE INCREASED DEMAND OF BY HEALTH REFORM. NEWLY INSURED POPULATIONS BROUGHT ABOUT COMPARATIVE EFFECTIVENESS RESEARCH, CONTRAST TO CONTROLLED EXPERIMENTAL STUDIES, DIRECTLY ADDRESSES THE CARE NEEDS AND EFFICACY OF TREATMENT MODELS IN POPULATIONS SERVED IN WIDESPREAD COMMUNITY PRACTICES.

GROUP HEALTH ENGAGES IN A VARIETY OF HEALTH PROMOTION ACTIVITIES. IN

ADDITION TO PROVIDING STAFF VOLUNTEERS TO SUPPORT A WIDE RANGE OF

ACTIVITIES AND EVENTS, GROUP HEALTH DONATED OVER \$879,000 IN 2011 FOR

COMMUNITY BUILDING ACTIVITIES. THESE INCLUDED SUPPORTING SAFETY NET

ORGANIZATIONS, SUCH AS CRISIS CLINIC, KING COUNTY PROJECT ACCESS AND

ELDERCARE NW; PROMOTING HEALTHY ACTIVE LIFESTYLES, SUCH AS SUPPORTING THE

CASCADE BICYCLE CLUB, MAJOR TAYLOR PROGRAM, AND THE YMCA; AND EDUCATING

#### Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
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THE PUBLIC ABOUT HEALTHY CHOICES, SUCH AS SUPPORTING PROGRAMS AT THE PACIFIC SCIENCE CENTER, THE PRIDE FOUNDATION, AND WASHINGTON HEALTH FOUNDATION.

GROUP HEALTH, IN PARTNERSHIP WITH SEVERAL STATE AND FEDERAL AGENCIES,
PILOTED AND CONTINUES TO EXPAND AN INNOVATIVE PATIENT MEDICATION DISPOSAL
PROGRAM WHICH ALLOWS PATIENTS WITH DISCONTINUED OR EXPIRED MEDICATIONS TO
DISPOSE OF THEM IN A SAFE AND ENVIRONMENTALLY SOUND MANNER. THIS SYSTEM
INVOLVES SECURE, CONVENIENT DROP-BOXES LOCATED IN 25 GROUP HEALTH
PHARMACIES ACROSS THE STATE TO ALLOW MEMBERS AND PATIENTS TO RECYCLE IN A
WAY THAT KEEPS THEM OUT OF LANDFILLS AND WATER SYSTEMS. IN ADDITION TO
ENVIRONMENTAL BENEFITS, THIS PROGRAM ALSO HELPS PREVENT RISKS TO THE
SAFETY OF PARTICIPANTS THROUGH ABUSE AND ACCIDENTAL POISONING.

LAST, GROUP HEALTH'S BOARD OF TRUSTEES SERVES AS THE GOVERNING BOARD OF GROUP HEALTH'S HOSPITAL. THE BOARD IS COMPRISED OF 11 INDEPENDENT TRUSTEES WHO ARE ELECTED BY GROUP HEALTH'S VOTING MEMBERSHIP. THE MEMBERS OF THE BOARD REPRESENT A CROSS-SECTION OF THE COMMUNITY.

Schedule H (Form 990) 2011

JSA 1E1327 2.000

#### Part VI Supplemental Information

Complete this part to provide the following information.

1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.

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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART VI, LINE 6, AFFILIATED HEALTH CARE SYSTEM

SCHEDULE H, PART VI, LINE 6, AFFILIATED HEALTH CARE SYSTEM

GROUP HEALTH COOPERATIVE IS ONE OF THE NATION'S LARGEST CONSUMER GOVERNED HEALTH CARE ORGANIZATIONS. GROUP HEALTH IS GOVERNED BY AN INDEPENDENT

BOARD OF TRUSTEES COMPRISED OF 11 ENROLLED MEMBERS ALL OF WHOM RESIDE IN THE GROUP HEALTH SERVICE AREA AND ARE ELECTED BY GROUP HEALTH'S VOTING MEMBERSHIP. VOTING MEMBERSHIP IS OPEN TO ALL GROUP HEALTH ENROLLEES OVER THE AGE OF EIGHTEEN.

GROUP HEALTH COOPERATIVE HAS A WHOLLY OWNED SUBSIDIARY, THE GROUP HEALTH FOUNDATION, WHICH IS ALSO 501(C)(3) ORGANIZATION. THE PURPOSE OF THE GROUP HEALTH FOUNDATION IS TO IMPROVE THE HEALTH OF COMMUNITIES IN PARTNERSHIP WITH GROUP HEALTH COOPERATIVE AND GROUP HEALTH RESEARCH INSTITUTE. GROUP HEALTH FOUNDATION INVESTS IN RESEARCH RELATED TO HEALTH CARE INNOVATION, QUALITY OUTCOMES AND COMMUNITY PARTNERSHIPS AND PROVIDES TECHNICAL ASSISTANCE AND GRANTS, AS WELL AS SPONSORING SPECIFIC PROGRAMS, TO PROMOTE CHILDREN'S HEALTH AND FITNESS, PREVENTIVE CARE AND HEALTH EDUCATION AND DIVERSITY. GROUP HEALTH FOUNDATION IS CURRENTLY ENGAGED IN

#### Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
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A MULTI-YEAR PROGRAM WITH ORGANIZATIONAL AND SCHOOL-BASED PARTNERS INCOMMUNITIES ACROSS THE STATE, TO ADDRESS THE EFFECTS OF PARENTAL HESITANCY ON LOW VACCINATION RATES OF WASHINGTON'S CHILDREN. THIS INCLUDES PROCURING AND PROVIDING VACCINES TO CHILDREN, AS WELL AS SPONSORING SOCIAL MARKETING AND OTHER ACTIVITIES TO REDUCE PARENTAL HESITANCY RELATED TO CHILDHOOD VACCINATION.

CLUSIVE CONTRACT WITH GROUP HEALTH GROUP HEALTH COOPERATIVE HAS AN A GROUP PRACTICE WITH 1,400 SALARIED CLINICIANS. PERMANENTE, P.C., HEALTH PERMANENTE IS UNDER COMMON GOVERNANCE OR CONTROL WITH GROUP HEALTH COOPERATIVE, BUT THE TWO ORGANIZATIONS COLLABORATE TO SERVE THE BOTH GROUP HEALTH COOPERATIVE AND GROUP HEALTH PERMANENTE PARTICIPATE AS FACULTY AND PRECEPTORS FOR RESIDENCY AND HEALTH PROFESSIONALS TRAINING PROGRAMS. IN ADDITION TO THE OPERATION OF A FAMILY PRACTICE RESIDENCY PROGRAM (FOR WHICH GROUP HEALTH PERMANENTE PHYSICIANS SERVE AS FACULTY), GROUP HEALTH COOPERATIVE AND GROUP HEALTH PERMANENTE PARTICIPATE IN THE TRAINING OF OVER A DOZEN MEDICAL SPECIALTIES AND AN ADDITIONAL 20+ MID-LEVEL AND NON-PHYSICIAN TRAINING

#### Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
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PROGRAMS, INCLUDING THOSE FOR CRITICAL SHORTAGE PROFESSIONS SUCH AS NURSING, PHYSICAL THERAPY AND PHARMACY.

AS AN INTEGRATED CARE ORGANIZATION AND ONE OF THE LARGEST PROVIDERS IN WASHINGTON STATE, GROUP HEALTH HAS INNOVATIVE NEW APPROACHES TO CARE THAT CONTRIBUTE TO WASHINGTON STATE HAVING HIGHER HEALTH CARE QUALITY AND LOWER COSTS THAN THE NATIONAL AVERAGE. THIS HAS INCLUDED BEING A NATIONAL LEADER IN THE WIDESPREAD ADOPTION OF ELECTRONIC MEDICAL RECORDS, FOCUS ON PREVENTION AND A PATIENT-CENTERED MEDICAL HOME MODEL OF CARE.

PHYSICIAN AND NON-PHYSICIAN LEADERS AT GROUP HEALTH ALSO CONTRIBUTE TO THE EXPANSION OF EVIDENCE-BASED MEDICINE AND OUTCOMES IMPROVEMENT BY SHARING CLINICAL GUIDELINES, QUALITY IMPROVEMENT EFFORTS AND PROTOCOLS RELATED TO SHARED DECISION-MAKING AND OTHER PATIENT ENGAGEMENT TOOLS, LEAN PROCESS IMPROVEMENTS IN CLINICAL CARE AND OTHER CARE INNOVATIONS. GROUP HEALTH IS A LEADER IN THE PUGET SOUND HEALTH ALLIANCE, WHICH PUBLICLY AND TRANSPARENTLY REPORTS PROVIDER QUALITY MEASURES THROUGH ITS COMMUNITY CHECKUP.

#### Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
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IN ADDITION TO THE ABOVE MENTIONED PROGRAMS IN WASHINGTON STATE, IN 2011

GROUP HEALTH PHYSICIANS AND STAFF VOLUNTEERED MEDICAL SERVICES TO

HOMELESS SHELTERS, COMMUNITY CLINICS AND OTHER RELIEF EFFORTS IN THE U.S.

AND AROUND THE WORLD.

PART VII, LINE 7, STATE OF FILING OF COMMUNITY BENEFIT REPORT

SCHEDULE H, PART VII, LINE 7, STATE OF FILING OF COMMUNITY BENEFIT REPORT

THIS QUESTION IS NOT APPLICABLE.

#### **SCHEDULE J** (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047 **Open to Public** Inspection

Department of the Treasury Internal Revenue Service Name of the organization

GROUP HEALTH COOPERATIVE

Employer identification number

91-0511770

Part	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form			
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	X First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments  X  Health or social club dues or initiation fees			
	Discretionary spending account  Personal services (e.g., maid, chauffeur, chef)			
h	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment			
D	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			
	explain	1b	Х	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers,			
	directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Х	
_				
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the			
	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a			
	related organization to establish compensation of the CEO/Executive Director, Explain in Part III.			
	X Compensation committee Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations  X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
a	Receive a severance payment or change-of-control payment?	4a	X	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х	7.7
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4 c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only 10 4 in 10 4 (2) (2) and 10 4 (2) (4) annual of the most annual to line 10 0			
_	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
_	compensation contingent on the revenues of:	F -		Х
a	The organization?	5a		Х
b	Any related organization?  If "Yes" to line 5a or 5b, describe in Part III.	5b		Λ
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
O	compensation contingent on the net earnings of:			
2		6a		Х
a h		6b		X
D	Any related organization?  If "Yes" to line 6a or 6b, describe in Part III.	UD		21
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed			
'	payments not described in lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject	<b>-</b> '-		- 21
•	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		Х
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			21
9	Regulations section 53.4958-6(c)?	9		
	1.094104110-10-00-010-10-00-010-10-00-010-10-01-01	J		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2011

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed Part II

Page 2

91-0511770

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name  1 SCOTT E ARMSTRONG (II)  2 RICHARD E MAGNUSON (II)  3 RICK D WOODS (II)  4 PAMELA A MACEWAN (II)  5 BRETON C MYERS (II)  6 MICHAEL ERIKSON (II)  7 ROBERT O'BRIEN (II)	(i) Base	Chitaconi & Chiao G Viii	(iii) Other	other deferred	benefits		i possopolo do posso do
SCOTT E ARMSTRONG RICHARD E MAGNUSON RICK D WOODS PAMELA A MACEWAN BRETON C MYERS MICHAEL ERIKSON ROBERT O'BRIEN		(II) bonus & incentive compensation	reportable compensation	compensation		(a)-(u) (b)-(u)	reported as deferred in prior Form 990
SCOTT E ARMSTRONG RICHARD E MAGNUSON RICK D WOODS PAMELA A MACEWAN BRETON C MYERS MICHAEL ERIKSON ROBERT O'BRIEN	905,728.	147,735.	153,418.	137,600.	31,188.	1,375,669.	0
RICHARD E MAGNUSON RICK D WOODS PAMELA A MACEWAN BRETON C MYERS MICHAEL ERIKSON ROBERT O'BRIEN		0	 	   <del>  0</del>                 	0	 	0
RICHARD E MAGNUSON RICK D WOODS PAMELA A MACEWAN BRETON C MYERS MICHAEL ERIKSON ROBERT O'BRIEN	514,548.	73,281.	10,832.	28,212.	12,690.	639,563.	0
RICK D WOODS PAMELA A MACEWAN BRETON C MYERS MICHAEL ERIKSON ROBERT O'BRIEN		2			0		0
RICK D WOODS  PAMELA A MACEWAN  BRETON C MYERS  MICHAEL ERIKSON  ROBERT O'BRIEN	432,934.	62,436.	42,722.	152,100.	13,019.	703,211.	0
PAMELA A MACEWAN BRETON C MYERS MICHAEL ERIKSON ROBERT O'BRIEN					0		0
PAMELA A MACEWAN  BRETON C MYERS  MICHAEL ERIKSON  ROBERT O'BRIEN	289,845.	41,917.	28,899.	28,212.	22,574.	411,447.	0
BRETON C MYERS MICHAEL ERIKSON ROBERT O'BRIEN		0	       	   0                   	į	 	0
BRETON C MYERS MICHAEL ERIKSON ROBERT O'BRIEN	220,106.	17,856.	7,811.	26,696.	7,156.	279,625.	0
MICHAEL ERIKSON ROBERT O'BRIEN					0		0
MICHAEL ERIKSON ROBERT O'BRIEN	308,396.	31,658.	3,788.	27,746.	13,086.	384,674.	0
ROBERT O'BRIEN		0   0   1   1   1   1   1   1   1   1	! ,	   <del>  0</del>                 	0	 	0
ROBERT O'BRIEN	629,701.	90,576.	7,396.	23,312.	21,344.	772,329.	0
		0   0   1   1   1   1   1   1   1   1		   <del>  0</del>                 	0	i   	0
(E)	335,011.	48,073.	34,025.	0	0	417,109.	0
i L			 	0	0		0
(1)	247,862.	19,687.	2,434.	25,551.	19,516.	315,050.	0
9 RANDY BARKER (ii)		0   0   1   1   1   1   1   1   1   1	 	0	0	 	0
(9)	299,330.	36,683.	29,731.	135,500.	19,142.	520,386.	0
10 JOEL SUELZLE (ii)		0	0		0		0
(t)	277,048.	34,296.	3,459.	28,107.	30,176.	373,086.	0
11 SCOTT BOYD (ii)	O	0			0 0		0
(t)	308,255.	25,159.	4,497.	28,212.	24,305.	390,428.	0
12 ERIC LARSON (ii)		0	0	0	0		0
(1)	262,017.	35,678.	2,973.	26,457.	9,358.	336,483.	0
13 LINDA MACMASTER (ii)	0	0	0	0	0	i	0
(t)	252,263.	60,823.	67,414.	23,312.	8,668.	412,480.	0
14 JAMES HERFORD (ii)	0	0	0	0	0		0
(i)	251,070.	31,406.	3,145	138,200.	18,374.	442,195.	
15 BRIAN HARRIS (ii)	O	0	0				
(t)	200,553.	16,957.	1,241	155,973.	25,422.	400,146.	                 
16 BARBARA BELT LLOYD (ii)	0	0					

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91-0511770

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Schedule J (Form 990) 2011

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII. Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown	(B) Breakdown of W-2 and/or 1099-MISC compensation	C compensation	(c) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported as deferred in prior Form 990
	Ξ	259,426	32,034.	26,447.	27,790.	7,217.	352,914.	
1 LAURA REHRMANN	(iii)	0		 				
	ε		Q					
2	(iii)							
	Ξ							
3	(ii)							
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Schedule J (Form 990) 2011

## Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

FIRST CLASS TRAVEL

SCHEDULE J, PART I, LINE 1A

BE BOOKED OL PER GROUP HEALTH EXPENSE REIMBURSEMENT POLICY, AIR TRAVEL IS

THE THE APPROVING MANAGER. AT COACH CLASS UNLESS PRE-AUTHORIZED BY

COMPENSATION COMMITTEE OF THE BOARD OF GROUP HEALTH AUTHORIZED

TO EXTENSIVE AMOUNT OF FIRST-CLASS TRAVEL FOR THE PRESIDENT/CEO DUE

REQUIRED BUSINESS TRAVEL DURING 2011. FIRST-CLASS TRAVEL EXPENSE IS NOT

WHEN INCURRED IT IS ONLY REIMBURSED REPORTED AS TAXABLE COMPENSATION AS

FOR BUSINESS PURPOSES

SOCIAL CLUB DUES

I, LINE 1A SCHEDULE J, PART

RESPONSIBLE FOR FOLLOWING ALL OF GROUP HEALTH'S EXPENSE ALL EMPLOYEES ARE

COMPANY'S REIMBURSEMENT GUIDELINES AND BEING GOOD STEWARDS OF THE THE COMPANY WILL PAY FOR CERTAIN EXECUTIVES' SOCIAL CLUB DUES RESOURCES.

BUSINESS EXPENSES ARE RELATED TO A LEGITIMATE BUSINESS PURPOSE AND ARE

IF THE EXPENSE COMPLIES WITH THE EXPENSE REIMBURSEMENT POLICY AND THE

SOCIAL CLUB REASONABLE FOR THE SITUATION IN WHICH THEY WERE INCURRED. FOR TAXABLE COMPENSATION WHEN STRICTLY INCURRED TREATED AS NOT DUES ARE Schedule J (Form 990) 2011

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Schedule J (Form 990) 2011

# Part III Supplemental Information

6a, 6b, 7, and 8, and for Part II. Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, Also complete this part for any additional information.

BUSINESS PURPOSE

SEVERANCE PAYMENT

SCHEDULE J, PART I, LINE 4A

THE GROUP HEALTH PRESIDENT AND CEO, THE EXECTIVE VICE PRESIDENTS, AND

THE VICE PRESIDENTS ARE EACH PARTIES TO WRITTEN EMPLOYMENT AGREEMENTS

WITH GROUP HEALTH COOPERATIVE THAT PROVIDE FOR SEWERANCE BENEFITS UNDER

THE PRESIDENT AND CEO'S EMPLOYMENT AGREEMENT IS CERTAIN CONDITIONS.

BY THE COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEE APPROVED

OR WHO ELECT TO TERMINATE THEIR EXECUTIVES WHO ARE TERMINATED FOR CAUSE,

EMPLOYMENT RELATIONSHIP WITHOUT CAUSE (MEANING THEY VOLUNTARILY QUITY),

IN THE EVENT THE EXECUTIVE IS ARE NOT ENTITLED TO SEVERANCE BENEFITS.

FOLLOWS:

THE SEVERANCE BENEFITS ARE AS

SEVERANCE BENEFITS,

FOR

ELIGIBLE

TWELVE (12) MONTHS OF SEVERANCE PAYMENTS IN THE MAXIMUM, TOTAL AMOUNT OF

PLUS FOR THE PRESIDENT AND CEO), (EIGHTEEN (18) MONTHS BASE SALARY, TO THE EXECUTIVE SAME LEVEL PROVIDED (AT THE MEDICAL AND DENTAL COVERAGE

SEPARATION) FOR A MAXIMUM OF TWELVE (12) MONTHS OF THE DATE AS OF

MONTHS FOR THE PRESIDENT AND CEO)

(EIGHTEEN (18)

THESE BENEFITS ARE

THE NON-COMPETITION

OF

TERMS

THE

EXECUTIVE VIOLATES

THE

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FORFEITED

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## Part III Supplemental Information

8, and for Part II. 6a, 6b, 7, and Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, Also complete this part for any additional information.

AS (1) THE ACQUISITION BY ANOTHER ORGANIZATION OF OWNERSHIP OR CONTROL OF 80% OF THE THE SEVERANCE PAYMENTS (AND MEDICAL AND DENTAL COVERAGE) EVENT OF A CHANGE IN CONTROL, WHICH THE EMPLOYMENT AGREEMENT DEFINES EXECUTIVE'S COMPENSATION AS OF THE SEPARATION DATE). LAST, THE PRESIDENT SUBSTANTIALLY ALL OF THE ASSETS OR OPERATIONS OF GROUP HEALTH, BY OR ENTERS OR ANY OTHER ORGANIZATION IN A COMPARABLE POSITION (MEANING STOCK-BASED AND CEO'S EMPLOYMENT AGREEMENT ALSO PROVIDES FOR SEVERANCE PAYMENTS IN PRESIDENTS AND IN THE EMPLOYEE OR INDEPENDENT OF NON-SOLICITATION, AND CONFIDENTIALITY COMMITMENTS IN THE EMPLOYMENT GROUP HEALTH TRANSFER THE SIX MONTHS OF THE EXECUTIVE'S SEPARATION DATE PROVIDES SERVICES, AN EXECUTIVE LEVEL POSITION WITH COMPENSATION THAT IS AT LEAST MERGER, CONSOLIDATION, DISSOLUTION, LIQUIDATION, JOINT VENTURE, Ø GREATER CHANGE IN OL FURTHER, WITH RESPECT TO THE EXECUTIVE VICE PARTNERSHIP, AFFILIATION, MANAGEMENT AGREEMENT, SALE OR A CONVERSION OF GROUP HEALTH TO GROUP HEALTH, ANY OF ITS SUBSIDIARIES TO PROVIDE SERVICES, AS AN THE DATE THAT THE EXECUTIVE A FIFTY PERCENT (50%) OR (2) OTHERWISE; INTO AN AGREEMENT (3) WILL CEASE AFTER VICE PRESIDENTS, OF EVENT AND AS CORPORATION; PERMANENTE, CONTRACTOR AGREEMENT. ASSETS, ALL OR THE

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## Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

COMPOSITION OF THE BOARD OF TRUSTEES THAT OCCURS WITHIN ANY SINGLE

CALENDARY YEAR; OR (4) ANY OTHER CHANGE IN THE MANAGEMENT OR OPERATIONAL

CONTROL OF GROUP HEALTH THAT IS DETERMINED BY THE GROUP HEALTH BOARD OF

M CONTROL FOR PURPOSES OF THE TRUSTEES BY MAJORITY VOTE TO BE A CHANGE

CEO'S EMPLOYMENT AGREEMENT

LNEWL PETER MORGAN, EVP, GROUP PRACTICE DIVISION, SEVERANCE BAYMENT OF

\$18,501.

SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN

PART I, LINE **`** SCHEDULE THE GROUP HEALTH PRESIDENT AND CEO, THE EXECUTIVE VICE PRESIDENTS, AND

A NONQUALIFIED PARTICIPATE IN THE VICE PRESIDENTS ARE ELIGIBLE TO SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN (THE "PLAN") APPROVED BY THE GROUP

HEALTH COOPERATIVE BOARD OF TRUSTEES COMPENSATION COMMITTEE AND

GROUP HEALTH CREDITS TO THE ADMINISTERED BY THE COMPENSATION COMMITTEE. ACCOUNT OF EACH ACTIVE PARTICIPANT AN ANNUAL CONTRIBUTION AMOUNT OF NINE

ON THE FORMULA FOR THE ANNUAL CONTRIBUTION IS BASED THE CEO).

THE PARTICIPANT'S BASE SALARY (15.3% FOR THE PRESIDENT AND

PERCENT OF

Schedule J (Form 990) 2011

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## Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PARTICIPANT'S BASE SALARY AND EXCLUDES ANY INCENTIVE PLAN OR BONUS

SUBSTANTIAL RISK OF THE PLAN BALANCES ARE SUBJECT TO PAYMENT AMOUNTS.

FORFEITURE UNTIL THE PARTICIPANT HAS YESTED AND MET OTHER PLAN

VESTING OCCURS AFTER EITHER THREE YEARS OR FIVE YEARS FROM REQUIREMENTS.

PLAN, BASED ON THE THE DATE ON WHICH A PARTICIPANT ENTERS THE (AS OF JANUARY 1, 2008, ALL NEW EXECUTIVE VICE PARTICIPANT'S DATE OF HIRE

FIVE-YEAR VESTING PRESIDENT AND VICE PRESIDENT HIRES ARE SUBJECT TO A PARTICIPANTS WHO INCUR A SEPARATION FROM SERVICE PRIOR TO SCHEDULE).

THEIR VESTING DATE ARE NOT ELIGIBLE FOR PLAN DISTRIBUTIONS UNLESS CERTAIN

A PARTICIPANT REMAINS ELIGIBLE TO PARTICIPATE PLAN CONDITIONS ARE MET.

UNTIL HIS OR HER ACCOUNT BALANCE IS EITHER FULLY DISTRIBUTED OR

GROUP HEALTH MADE SERP PLAN CONTRIBUTIONS AND DISTRIBUTIONS FORFEITED.

FOLLOWS: IN 2011 AS SCOTT ARMSTRONG, PRESIDENT AND CEO, \$132,969

RICK WOODS, SECRETARY/EVP, GENERAL COUNSEL, \$37,758

PAMELA MACEWAN, ASST. SECRETARY/EVP, PUB AFFRS, \$25,270.

EVP, STRATEGIC SERVICES & QLTY, \$63,127 JAMES HEREFORD,

0691EC 2YUJ 1E1505 3.000

Schedule J (Form 990) 2011

Schedule J (Form 990) 2011

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## Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

JOEL SUEZLE, VP, HLTH PLAN ADMINISTRATION, \$26,031.

CYNTHIA JOHNSON, EVP, HR, \$28,191.

PUBLICINGPECTION

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Schedule J (Form 990) 2011

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SCHEDULE K (Form 990)

Department of the Treasury

GROUP HEALTH COOPERATIVE

Name of the organization

OMB No. 1545-0047

Open to Public

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

Supplemental Information on Tax-Exempt Bonds

▶ See separate instructions. ► Attach to Form 990. Employer identification number 91-0511770

(i) Pooled financing Yes No å (h) On behalf of issuer Yes (g) Defeased ŝ Yes (f) Description of purpose REVENUE BOND 2006 99,995,662. (e) Issue price 11/08/2006 (d) Date issued (c) CUSIP# 97978EE24 (b) Issuer EIN **≠**1108929  ${\sf A}$  washington health care facilities authority (a) Issuer name Bond Issues **Proceeds** Part I Ω ပ

	∢	n	ບ	a
1 Amount of bonds retired				
2 Amount of bonds legally defeased	~			
2 Total proposal of inches	99 995 662			

3 Total proceeds of Issue	(	. 700,000,0		
4 Gross proceeds in reserve funds	Č	8,848,163.		
5 Capitalized interest from proceeds	X ,			

6 Proceeds in refunding escrows.		
7 Issuance costs from proceeds	1,999,913.	

		86.	
		89,147,5	
8 Credit enhancement from proceeds	9 Working capital expenditures from proceeds	10 Capital expenditures from proceeds	11 Other spent proceeds

12 Other unspent proceeds			<					
13 Year of substantial completion	2008	~	5					
	Yes	No	Yes	oN •	Yes	No	Yes	No
14 Were the bonds issued as part of a current refunding issue?		×						

The World the Bolida isaded as part of a carrelle landing isade:			
15 Were the bonds issued as part of an advance refunding issue?	×		
16 Has the final allocation of proceeds been made?	×		
17 Does the organization maintain adequate books and records to support the final allocation of proceeds? • • •	×		
Part III Private Business Use			

1 Was the organization a partner in a partnership, or a member of an LLC, which owned	Yes	No	Yes	No	Yes	No	Yes	No
property financed by tax-exempt bonds?		×						
2 Are there any lease arrangements that may result in private business use of bond-financed property?		×						
For Paperwork Reduction Act Notice, see the Instructions for Form 990.						Sc	hedule K (Fo	rm 990) 2011

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Yes

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Schedule K (Form 990) 2011

Part III Private Business Use (Continued)	KEVENUE BOND ZUU6	ND 2006						
	A			В		C	D	
3a Are there any management or service contracts that may result in private business	Yes	No	Yes	No	Yes	No	Yes	No
use of bond-financed property?		×						
<b>b</b> If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?		×						
c Are there any research agreements that may result in private business use of bond-financed property?		×						
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
outside counsel to review any research agreements relating to the financed property?		×						
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government ▶		%		%		%		%
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		%		%		%		%
6 Total of lines 4 and 5		%		%		%		%
Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	×							
Part IV Arbitrage								
2	A			В		ပ	٥	
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?	Yes	N <sub>O</sub>	Yes	No	Yes	o <sub>N</sub>	Yes	No
2 Is the bond issue a variable rate issue?	K	×						
3a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?	×	4						
<b>b</b> Name of provider	CITIBANK, N.	A						
c Term of hedge		30.000						
d Was the hedge superintegrated?		Ç						
e Was the hedge terminated?		×						
4a Were gross proceeds invested in a guaranteed investment contract (GIC)?	×							
b Name of provider	TRINITY PLUS	PLUS FUNDING	S					
c Term of GIC		10.000	7	4				
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?	×		•					
5 Were any gross proceeds invested beyond an available temporary period?		×						
6 Did the bond issue qualify for an exception to rebate?		×						

## Part V Procedures To Undertake Corrective Action

ž Check the box if the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations

Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions) **Part VI** 

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Schedule K (Form 990) 2011

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### SCHEDULE L (Form 990 or 990-EZ)

### **Transactions With Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

OMB No. 1545-0047

2011

Open To Public Inspection

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Name of the organization Employer identification number
GROUP HEALTH COOPERATIVE 91-0511770

GRO	DE HEALTH COOFERALIVE							JT.	-001	1//	,		
Part	Excess Benefit Transactions (section Complete if the organization answered								Z. Pa	rt V. li	ine 40	b.	
1	(a) Name of disqualified person					(b) Descript				,		(c)	Corrected
(1)												10	es no
(2)													
(3)													
(4)													
(5)													
(6)													
2	Enter the amount of tax imposed on the org	aniza	tion	mana	gers or disqualifie	ed persons	during the	year					
	under section 4958								🕨	\$_			
3	Enter the amount of tax, if any, on line 2, ab	ove, i	reim	burse	d by the organization	on			▶	• \$ _			
							X						
Par						00 (5)	)	. D. 1	V P	00-			
	Complete if the organization answered	r Yes	on on	Form	1 990, Part IV, line	26, or Fori	n 990-EZ	., Parτ	v, iine	38a.			
	(a) Name of interested person and purpose	(		to or from	(c) Original principal amount	(d) Bala	nce due	(e) In (	default?		proved ard or	(g) W	
			the orga	nization?	principal amount					, ,	nittee?	agree	ment?
		-	То	From	(0	)   '		Yes	No	Yes	No	Yes	No
(1)		_	10	1 10111				165	NO	163	NO	163	NO
(2)													
(3)					/,\								
(4)													
(5)				-V									
(6)			10										
(7)		. *	7										
(8)													
(9)		1											
(10)													
Total			<u> </u>		▶\$	5							
Par	Grants or Assistance Benefiting In Complete if the organization answered					27							
	(a) Name of interested person				between interested pers		(0)	Amoui	at and	typo	of accid	tanco	
	(a) Name of interested berson	(D) F	Kelatii	onsnip	organization	on and the	(c)	Amoui	it allu	type c	n assis	lance	
(1)													
(2)													
(3)													
(4)													
(5)													
(6)													
(7)													
(8)													
(9)													

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2011

Schedule L (Form 990 or 990-EZ) 2011 Page 2

### Part IV **Business Transactions Involving Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of intere	sted person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	naring of ization's nues?
					Yes	No
(1) TODD CAMPBELL		SON OF FORMER TRUSTEE	52,625.	INDEPENDENT CONTRACTOR		Х
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
(10) Part V Supplementa				1		
	PIONICE AUGILI					

### Part V **Supplemental Information**

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### SCHEDULE O

(Form 990 or 990-EZ)

### Supplemental Information to Form 990 or 990-EZ

OMB No. 1545-0047

2011

Open to Public Inspection

91-0511770

Department of the Treasury Internal Revenue Service Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Name of the organization Employer identification number

ORGANIZATION'S MEMBERSHIP

GROUP HEALTH COOPERATIVE

FORM 990, PART VI, SECTION A, LINE 6

GROUP HEALTH COOPERATIVE (GHC) HAS VOTING MEMBERS. THE GHC BYLAWS OUTLINE
A NUMBER OF PURPOSES, INCLUDING TO SERVE THE GREATEST POSSIBLE NUMBER OF
PEOPLE UNDER CONSUMER COOPERATIVE PRINCIPLES WITHOUT DISCRIMINATION.
ELIGIBLE CONSUMERS WHO BELIEVE IN THIS PURPOSE ARE ENCOURAGED TO BECOME
VOTING MEMBERS AND PARTICIPATE IN GOVERNING GHC. TO BE ELIGIBLE FOR
MEMBERSHIP, A CONSUMER MUST BE EIGHTEEN YEARS OF AGE OR OLDER AND CURRENT
IN MONTHLY PREMIUMS.

ORGANIZATION'S VOTING MEMBERSHIP

FORM 990, PART VI, SECTION A, LINE 7A

GHC HAS VOTING MEMBERS. THE RIGHTS OF MEMBERS ARE DELINEATED IN GHC'S
BYLAWS AND INCLUDE THE DETERMINATION OF QUALIFICATIONS FOR MEMBERSHIP;
THE ELECTION OF MEMBERS OF THE BOARD OF TRUSTEES (GHC'S GOVERNING BODY);
THE ELECTION OF THE CHAIR OF THE STANDING NOMINATING COMMITTEE OF THE
MEMBERSHIP (WHICH EVALUATES AND NOMINATES CANDIDATES FOR ELECTION TO THE
BOARD); ADOPTION OF RESOLUTIONS THAT ARE ADVISORY TO THE BOARD; APPROVAL
OF EXTRAORDINARY ACTIONS; AND AMENDMENT OF THE PREAMBLE, MEMBERSHIP, AND
MEMBERSHIP RIGHTS SECTIONS OF THE BYLAWS.

APPROVAL BY VOTE OF MEMBERS

FORM 990, PART VI, SECTION A, LINE 7B

GHC BYLAWS PROVIDE THAT THE MERGER OR CONSOLIDATION OF GHC WITH ANOTHER

91-0511770

ENTITY, THE VOLUNTARY DISSOLUTION OF GHC, OR THE SALE, LEASE, EXCHANGE, OR OTHER DISPOSITION OF ALL OR SUBSTANTIALLY ALL OF THE PROPERTY AND ASSETS OF GHC MUST BE APPROVED BY VOTE OF THE MEMBERS. THE BOARD OF TRUSTEES PRESENTS A PROPOSED PLAN OF MERGER, CONSOLIDATION, DISSOLUTION, OR SALE, LEASE, EXCHANGE OR OTHER DISPOSITION OF ALL OR SUBSTANTIALLY ALL OF THE PROPERTY AND ASSETS OF GHC TO THE MEMBERS FOR APPROVAL. RESOLUTION IS FIRST CONSIDERED AT AN ANNUAL OR SPECIAL MEETING. AND AMENDMENTS TO ARTICLE 2 OF THE GHC BYLAWS (ADDRESSING MEMBERSHIP) MEMBERSHIP RIGHTS) MAY ONLY BE APPROVED BY VOTE OF THE MEMBERS. BOARD OF TRUSTEES MAY PROPOSE AMENDMENTS TO ARTICLE 2 BY RESOLUTION.

ORGANIZATION'S FORM 990 REVIEW PROCESS FORM 990, PART VI, SECTION A, LINE 11A THE FORM 990 UNDERGOES A ROBUST PREPARATION AND REVIEW PROCESS BEFORE IT IS SIGNED. THE ORGANIZATION'S FINANCE TEAM WORKS CLOSELY WITH THE OUTSIDE ACCOUNTING FIRM IT ENGAGES TO REVIEW THE RETURN AND INVOLVES MANY MEMBERS OF MANAGEMENT IN PREPARATION OF THE RETURN. THE FORM 990 IS THEN REVIEWED BY GHC MANAGEMENT AND THE OUTSIDE CPA FIRM FOR ACCURACY AND COMPLETENESS PRIOR TO BEING PRESENTED TO GHC'S AUDIT AND COMPLIANCE COMMITTEE OF THE BOARD OF TRUSTEES (A DULY CONSTITUTED COMMITTEE OF THE BOARD). THE FINAL DRAFT FORM 990 IS PRESENTED TO THE AUDIT AND COMPLIANCE COMMITTEE FOR REVIEW AND DISCUSSION. THE FINAL DRAFT FORM 990 IS ALSO PROVIDED TO THE FULL BOARD OF TRUSTEES FOR REVIEW AND INFORMATION BEFORE THE RETURN IS FILED.

ORGANIZATION'S MONITORING AND ENFORCEMENT OF CONFLICT OF INTEREST POLICY

Name of the organization Employer identification number GROUP HEALTH COOPERATIVE 91-0511770

FORM 990, PART VI, SECTION B, LINE 12C GROUP HEALTH COOPERATIVE HAS AN ORGANIZATION-WIDE CONFLICT OF INTEREST POLICY THAT COVERS TRUSTEES, OFFICERS, AND EMPLOYEES. IT ALSO APPLIES TO CERTAIN INDEPENDENT CONTRACTORS WHEN THEY PERFORM WORK ON BEHALF OF GROUP HEALTH. THE POLICY INCLUDES REQUIRED DISCLOSURE PROCEDURES WHICH ARE APPLIED TO ALL GROUP HEALTH TRUSTEES AND GROUP HEALTH OFFICERS, INCLUDING: - PROVIDING A WRITTEN DECLARATION OF ANY ACTUAL OR POTENTIAL AREAS OF CONFLICT OF INTEREST ON AN ANNUAL BASIS USING FORMS PROCEDURES DEVELOPED BY THE CHIEF COMPLIANCE OFFICER. THESE DECLARATIONS ARE REVIEWED BY THE AUDIT AND COMPLIANCE COMMITTEE OF THE BOARD OF TRUSTEES. - SUBSEQUENT REPORTING OF MATERIAL ADDITIONS OR CHANGES TO THE INFORMATION PROVIDED ON THE CONFLICT OF INTEREST DECLARATIONS. ADDITIONS OR CHANGES ARE REVIEWED BY THE AUDIT AND COMPLIANCE COMMITTEE, FOLLOWING THE PROCESS USED FOR ANNUAL DECLARATIONS. - AT EACH BOARD MEETING, DISCLOSURE BY TRUSTEES OF ACTUAL OR POTENTIAL CONFLICTS OF INTEREST WHEN SUCH INTERESTS BECOME A MATTER FOR BOARD ACTION. ANY TRUSTEE HAVING AN ACTUAL CONFLICT OF INTEREST RELATED TO A MATTER AT ISSUE FIRST DISCLOSES THE CONFLICT AND THEN DOES NOT VOTE, TAKE OTHER ACTION, OR USE HIS/HER PERSONAL INFLUENCE ON THE MATTER. GROUP HEALTH OFFICERS, OTHER EMPLOYEES, AND CERTAIN INDEPENDENT CONTRACTORS ACTING ON BEHALF OF GROUP HEALTH SHALL DISCLOSE AN ACTUAL OR POTENTIAL CONFLICT OF INTEREST WHEN SUCH AN INTEREST IS RELEVANT TO A MATTER IN WHICH THEY HAVE A ROLE, EITHER DIRECTLY OR THROUGH SUBORDINATES ACTING AT THEIR DIRECTION. CERTAIN HIGH-LEVEL MANAGEMENT POSITIONS AND OTHER POSITIONS INVOLVING TRANSACTIONS WITH OUTSIDE PARTIES ARE ALSO SUBJECT TO DISCLOSURE PROCEDURES. INDIVIDUALS IN THESE POSITIONS MUST COMPLETE AN

ANNUAL DISCLOSURE STATEMENT TO IDENTIFY ANY ACTUAL OR POTENTIAL AREAS OF CONFLICT OF INTEREST. DURING THE YEAR, THESE PERSONS REPORT MATERIAL ADDITIONS OR CHANGES TO THE INFORMATION PROVIDED ON ANNUAL CONFLICT OF INTEREST DECLARATIONS. MANAGERS OF PERSONS NOT REQUIRED UNDER THE POLICY TO COMPLETE AN ANNUAL DISCLOSURE ARE RESPONSIBLE FOR REVIEWING AND RESPONDING TO ANY POTENTIAL CONFLICTS OF INTEREST AMONG THEIR STAFF AND FOR ESCALATING ISSUES AS NECESSARY TO ENSURE THEY ARE ADDRESSED.

ORGANIZATION'S COMPENSATION SETTING PROCESS FORM 990, PART VI, SECTION B, LINE 15 GROUP HEALTH COOPERATIVE (GHC) IS GOVERNED BY AN INDEPENDENT BOARD OF TRUSTEES ("THE BOARD"), COMPRISED OF 11 CONSUMERS ELECTED BY GHC'S VOTING THE BOARD HAS DELEGATED TO THE COMPENSATION COMMITTEE OF THE MEMBERS. BOARD (THE "COMMITTEE") THE RESPONSIBILITY FOR NEGOTIATING AND APPROVING THE EMPLOYMENT AGREEMENT AND COMPENSATION PACKAGE FOR THE GHC PRESIDENT AND CHIEF EXECUTIVE OFFICER ("CEO"); APPROVING THE EXECUTIVE TOTAL COMPENSATION PHILOSOPHY THAT DRIVES ALL EXECUTIVE COMPENSATION DECISIONS; AND APPROVING COMPENSATION FOR THE EXECUTIVE VICE PRESIDENTS AND VICE PRESIDENTS OF GHC. THE FIVE MEMBERS OF THE COMMITTEE ARE THE CHAIR OF THE BOARD OF TRUSTEES, THE VICE CHAIR, AND THREE ADDITIONAL TRUSTEES SELECTED BY THE CHAIR. AS ADOPTED BY THE COMMITTEE, THE EXECUTIVE TOTAL COMPENSATION PHILOSOPHY PROVIDES THAT GHC WILL MAINTAIN AN EXECUTIVE TOTAL COMPENSATION PROGRAM DESIGNED TO FACILITATE THE ACHIEVEMENT OF ITS CHARITABLE MISSION, VALUES AND ORGANIZATIONAL GOALS. EXECUTIVE COMPENSATION IS SET "AT A LEVEL THAT ENABLES THE ORGANIZATION TO ATTRACT, RETAIN, MOTIVATE AND REWARD THE HIGHEST CALIBER EXECUTIVES AT A COST THAT

Name of the organization
GROUP HEALTH COOPERATIVE

Employer identification number

91-0511770

IS JUSTIFIABLE TO THE BOARD OF TRUSTEES AND OUR MEMBERS AND CONSISTENT WITH OUR CHARITABLE MISSION." BASED UPON THOSE PRINCIPLES, THE PHILOSOPHY CONFIRMS THAT ALTHOUGH COMPENSATION WILL BE COMPETITIVE AS COMPARED TO COMPARABLE HEALTH CARE ORGANIZATIONS, BASE SALARY RANGES WILL BE BUILT AROUND 50TH PERCENTILE MARKET BASE PAY LEVELS, ANNUAL INCENTIVES WILL BE TARGETED AT THE 50TH PERCENTILE (WITH AN OPPORTUNITY TO EARN ABOVE THAT LEVEL BASED ON PERFORMANCE), AND BENEFITS AND PERQUISITES WILL BE CONSISTENT WITH THIS ESTABLISHED CONSISTENT WITH MARKET PRACTICES. PHILOSOPHY, THE COMMITTEE REVIEWS AND APPROVES THE ANNUAL PERFORMANCE GOALS AND CRITERIA TO BE USED IN DETERMINING SALARY INCREASES AND INCENTIVE COMPENSATION CRITERIA FOR THE GHC CEO, EXECUTIVE VICE PRESIDENTS AND VICE PRESIDENTS (WHICH GROUP INCLUDES ALL GHC KEY EMPLOYEES AND GHC OFFICERS, EXCLUDING THE CHAIR OF THE BOARD AND THE VICE CHAIR, WHO ARE NOT EMPLOYED BY GHC). THE COMMITTEE ALSO HIRES A QUALIFIED INDEPENDENT COMPENSATION CONSULTANT (AN INDEPENDENT EXPERT) TO REVIEW, ANALYZE AND PROVIDE BENCHMARKING DATA FOR THE TOTAL COMPENSATION AND BENEFITS PACKAGES OF THE CEO, EXECUTIVE VICE PRESIDENTS AND VICE APPROPRIATE COMPARABILITY DATA IS OBTAINED FROM THE INDEPENDENT EXPERTS, I.E., COMPENSATION PAID BY SIMILARLY SITUATED ORGANIZATIONS (BOTH TAXABLE AND TAX-EXEMPT, OF SIMILAR SIZE AND IN THE SAME INDUSTRY) FOR SIMILAR JOB RESPONSIBILITIES. THE COMMITTEE'S WRITTEN RECORDS AND MINUTES INCLUDE THE (1) TERMS OF THE ARRANGEMENT WITH THE DISQUALIFIED PERSON (INCLUDING THE DATE THE ARRANGEMENT WAS APPROVED); (2) A LIST OF MEMBERS PRESENT DURING THE DEBATE ON THE TRANSACTION (AND HOW THE MEMBERS VOTED WHEN IT WAS APPROVED); AND (3) A DESCRIPTION OF THE

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COMPARABLE DATA RELIED ON BY THE COMMITTEE. KEY DELIBERATIONS OF THE COMMITTEE ARE ALSO DOCUMENTED IN MINUTES WHICH ARE APPROVED AT THE NEXT COMMITTEE MEETING. THE COMMITTEE'S COMPENSATION DECISIONS ARE SHARED WITH THE FULL BOARD OF TRUSTEES.

THE FOLLOWING ARE THE 2011 OFFICES AND POSITIONS FOR WHICH THE ABOVE-DESCRIBED PROCESS WAS USED TO ESTABLISH COMPENSATION FOR THE PERSONS WHO HELD THESE POSITIONS: PRESIDENT & CEO; VICE PRESIDENT ACUTE, POST-ACUTE, PHARMACY, LAB AND EPRO (APPLE DIVISION); ADMINISTRATIVE SERVICES DIVISION; VP, FINANCE; INTERIM VP, PRIMARY CARE SERVICES; INTERIM EXECUTIVE VICE PRESIDENT (EVP), GROUP PRACTICE DIVISION; VP, PRIMARY CARE SERVICE; VP, NETWORK SERVICES & CARE MANAGEMENT; EVP, GROUP PRACTICE DIVISION; VP, SALES; EVP, HUMAN RESOURCES; VP, GROUP HEALTH RESEARCH INSTITUTE; VP, CONSULTATIVE SPECIALTY & ACUTE CARE SERVICES; VP, CHIEF TECHNOLOGY OFFICER; EVP, PUBLIC AFFAIRS & GOVERNANCE; VP, MARKETING; EVP, CHIEF FINANCIAL & ADMINISTRATIVE OFFICER; VP, STRATEGIC PLANNING & DEPLOYMENT; EVP, HEALTH PLAN DIVISION; VP, COMMUNITY RESPONSIBILITY; VP, HEALTH PLAN ADMINISTRATION; VP, CLINICAL EXCELLENCE & NURSING OPERATIONS; EVP & GENERAL COUNSEL; VP & DEPUTY GENERAL COUNSEL. THIS PROCESS WAS ALSO USED IN 2010.

ORGANIZATION'S DOCUMENTS AVAILABLE TO THE PUBLIC

FORM 990, PART VI, SECTION C, LINE 19

BYLAWS, CONSOLIDATED AUDITED FINANCIAL STATEMENTS, AND THE FORM 990 AND

990-T ARE MADE AVAILABLE TO THE GENERAL PUBLIC THROUGH GHC'S WEBSITE AND

Name of the organization

GROUP HEALTH COOPERATIVE

Employer identification number

91-0511770

BY PROVIDING PAPER COPIES UPON REQUEST. COPIES OF THE CONFLICT OF INTEREST POLICY ARE MADE AVAILABLE UPON REQUEST.

RECONCILIATION OF NET ASSETS

FORM 990, PART XI, LINE 5, OTHER CHANGES IN NET ASSETS OR FUND BALANCES

MEMBERSHIP (\$63,525)

CAPITAL DUES (\$84,700)

UNREALIZED G/L ON INVESTMENTS (\$41,195,486)

TEMP RESTRICTED (\$852,705)

PERM RESTRICTED \$410,738

OTHER COMPREHENSIVE INCOME (\$88,532,457)

RETAINED EARNINGS \$7,259,863

TOTAL (\$123,058,272)

ATTACHMENT 1

CLIONACOR

### FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

GROUP HEALTH COOPERATIVE ("GROUP HEALTH") IS ONE OF THE NATION'S

LARGEST CONSUMER GOVERNED HEALTH CARE ORGANIZATIONS. GROUP HEALTH IS

GOVERNED BY AN INDEPENDENT BOARD OF TRUSTEES COMPRISED OF 11

CONSUMERS ELECTED BY GROUP HEALTH'S VOTING MEMBERSHIP. ANY PERSON 18

YEARS AND OLDER WHO IS ENROLLED IN A PREPAID HEALTH PLAN OFFERED BY

GROUP HEALTH OR A DESIGNATED AFFILIATE OR A SUBSIDIARY ("ENROLLEE")

IS ELIGIBLE TO BE A VOTING MEMBER. GROUP HEALTH'S PRIMARY EXEMPT

PURPOSE IS TO PROVIDE COMPREHENSIVE, PREVENTION-ORIENTED HEALTH CARE

SERVICES TO ITS ENROLLEES AND OTHER PATIENTS IN A MANNER THAT REDUCES

COST AS A BARRIER TO CARE, AND TO PROVIDE HEALTH-RELATED EDUCATION

AND RESEARCH ACTIVITIES THAT BENEFIT THE BROADER COMMUNITY. TO

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Name of the organization GROUP HEALTH COOPERATIVE Employer identification number

91-0511770

ATTACHMENT 2

ATTACHMENT 1 (CONT'D)

### FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

FULFILL THIS PURPOSE, GROUP HEALTH PROVIDES OUTPATIENT PRIMARY AND SPECIALTY CARE AS WELL AS INPATIENT ACUTE AND SUB-ACUTE CARE, THROUGH THE SERVICES OF SALARIED PHYSICIANS, NURSES, AND OTHER HEALTH CARE PRACTITIONERS. THE SALARIED PHYSICIANS ARE EMPLOYED BY GROUP HEALTH PERMANENTE, P.C., AN ORGANIZATION WITH WHOM GROUP HEALTH HAS AN EXCLUSIVE CONTRACT. IN 2011, GROUP HEALTH OPERATED ONE HOSPITAL, 25 PRIMARY CARE MEDICAL CENTERS, SIX SPECIALTY CARE UNITS, SEVEN BEHAVIORAL HEALTH CLINICS, 13 EYE CARE CLINICS, FIVE AUDIOLOGY CENTERS, AND EIGHT SPEECH, LANGUAGE AND LEARNING CLINICS. HEALTH ALSO CONTRACTS WITH COMMUNITY HEALTH CARE PROVIDERS FOR SERVICES WHERE GROUP HEALTH DOES NOT OPERATE ITS OWN FACILITIES AND FOR SUB-SPECIALTY MEDICAL SERVICES NOT PROVIDED AT GROUP HEALTH FACILITIES.

LINE FORM 990, PART

DESCRIPTION GRANTS EXPENSES REVENUE

HEALTHY COMMUNITIES  $\cap$ 1,368,742.

1,368,742. 0 TOTALS

ATTACHMENT 3

### FORM 990, PART VII, COLUMN B - ESTIMATED AVERAGE PER WEEK

NAME AND TITLE HOURS DEVOTED FOR RELATED ORGANIZATION

ROSEMARY DASZKIEWICZ TRUSTEE-CHAIR

PORSCHE EVERSON 0

TRUSTEE-VICE CHAIR

0

 $\cap$ 

Name of the organization		Employer identification number
GROUP HEALTH COOPERATIVE		91-0511770
		ATTACHMENT 3 (CONT'D)
CHANGMOOK SOHN		
TRUSTEE	0	
IRA M FIELDING		
TRUSTEE	0	
TRACY E GARLAND		
TRUSTEE	0	
HARRY HARRISON, JR		
TRUSTEE	0	
ROBERT J MARGULIS		
TRUSTEE	0	
JENNIFER A JOLY		
TRUSTEE	0	
DOROTHY RUZICKI		1
TRUSTEE	0	4
ROBERT WATT		<b>O</b> ,
TRUSTEE	0	
SUSAN J BYINGTON		. 0
TRUSTEE	1.00	
SCOTT E ARMSTRONG	1 00	
PRESIDENT & CEO	1.00	
RICHARD E MAGNUSON	( ) '	
TREASURER, EVP, CFO		
RICK D WOODS  SECRETARY/EVP, GENERAL COUNSEL  PAMELA A MACEWAN  ASST. SECRETARY/EVP, PUB AFFRS  BRETON C MYERS  ASSISTANT TREASURER  MICHAEL ERIKSON  VP, PRIMARY CARE SERVICE ADMIN		
SECRETARY/EVP, GENERAL COUNSEL PAMELA A MACEWAN		
ASST. SECRETARY/EVP, PUB AFFRS	0	
BRETON C MYERS	V O	
ASSISTANT TREASURER	0	
MICHAEL ERIKSON	O	
VP, PRIMARY CARE SERVICE ADMIN	0	
ROBERT O'BRIEN	· ·	
EVP, HEALTH PLAN DIVISION	0	
CYNTHIA JOHNSON		
CYNTHIA JOHNSON EVP, HR RANDY BARKER	0	
RANDY BARKER		
VP, APPLE DIVISION ADMIN.	0	
JOEL SUELZLE		
VP, HLTH PLAN ADMINISTRATION	0	
SCOTT BOYD		
VP, FINANCE	0	
ERIC LARSON		
VP, GROUP HEALTH RESEARCH INST	1.00	
LINDA MACMASTER		
VP MARKETING	0	
LAURA REHRMANN		
VP; COMMUNITY RESPONSIBILITY	20.00	
BARBARA BELT LLOYD		
CONTROLLER & EXEC DIR. FIN OPS	0	
JAMES HERFORD		
EVP, STRATEGIC SVCS & QUALITY	0	
BRIAN HARRIS		
VP, NETWORK SVC & CARE MGMT	0	

Name of the organization	Employer identification number
GROUP HEALTH COOPERATIVE	91-0511770
	ATTACHMENT 4

GROUP HEALTH COOPERATIVE			91-05 ATTACHMEN	
990, PART VII- COMPENSATION OF THE E	FIVE HIGHEST PA	AID IND. CONTRAC		
NAME AND ADDRESS		DESCRIPTION OF	SERVICES	COMPENSATION
VIRGINIA MASON MEDICAL CENTER PO BOX 91046 SEATTLE, WA 98111		HOSPITAL SERVI	CES	95,309,107.
ST JOSEPH MEDICAL CENTER PO BOX 34936 SEATTLE, WA 98124		HOSPITAL SERVI	CES	74,232,771.
OVERLAKE HOSPITAL 1035 116TH AVE NE BELLEVUE, WA 98004		HOSPITAL SERVI	CES	62,459,082.
PROVIDENCE HEALTH SERVICES-W PO BOX 34954 SEATTLE, WA 98124-1954		HOSPITAL SERVI	CES	57,547,960.
GROUP HEALTH PERMANENTE 320 WESTLAKE AVE N. STE 100 SEATTLE, WA 98109-5233		MEDICAL PROFES	SIONAL	321,511,428.
TOTAL	COMPENSATION	)		611,060,348.
FORM 990, PART VIII - INVESTMENT INC	COME		ATTACHMEN	<u>T 5</u>
DESCRIPTION	(A) TOTAL REVENUE	(B) RELATED OR EXEMPT REVENUE	(C) UNRELAT BUSINESS	
INVESTMENT INCOME	30,055,777	7.		30,055,777.
BOND SWAP INCOME	2,016,631	1.		2,016,631.
TOTALS	32,072,408	<u>3.</u>		32,072,408.
			ATTACHMENT	6
FORM 990, PART X - NOTES AND LOANS F	RECEIVABLE			

FORMER OWNERS OF COLUMBIA MED ASSOC. LLC BORROWER: 

Name of the organization	Employer identification number
GROUP HEALTH COOPERATIVE	91-0511770
	ATTACHMENT 6 (CONT'D)
TOTAL ENDING NOTES AND LOANS RECEIVABLES	2.653.418.

ATTACHMENT 7

### FORM 990, PART X - PREPAID EXPENSES AND DEFERRED CHARGES

	BEGINNING	ENDING
DESCRIPTION	BOOK VALUE	BOOK VALUE
PREPAID EXPENSE AND DEFF CHGS	24,995,036.	25,833,382.
TOTALS	24,995,036.	25,833,382.

ATTACHMENT 8

### FORM 990, PART X - INVESTMENTS - PUBLICLY TRADED SECURITIES

		BEGINNING	ENDING	COST
DESCRIPTION		BOOK VALUE	BOOK VALUE	OR FMV
PIMCO		186,245,295.	145,234,183.	FMV
CLEARWATER	15	26,951,748.	72,443,286.	FMV
SUTTER			40,178,332.	FMV
PRIME ADVISORS		101,665,507.	131,941,675.	FMV
FIDELITY	<b>X</b>	16,883,847.	7,374,290.	FMV
BNYM EQUITIES		207,962,211.	133,928,394.	FMV
GOLDMAN SACHS		145,203,953.		FMV
	TOTALS	684,912,561.	531,100,160.	

### SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

GROUP HEALTH COOPERATIVE

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. See separate instructions. ▶ Attach to Form 990.

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

Open to Public

Employer identification number 91-0511770 (f)
Direct controlling
entity

GHC

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) 2,323,305. (e) End-of-year assets (d) Total income Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) (c)
Legal domicile (state
or foreign country) MA COMP MED CARE (b) Primary activity 20-0986848 WAY 99202 (a) Name, address, and EIN of disregarded entity SPOKANE (1) COLUMBIA MEDICAL ASSOCIATES 1003 EAST TRENT SUITE 150 Part I

(7

(3)

(4)

(5)

(g) Section 512(b)(13) controlled Š Yes ×  $\bowtie$ (f) Direct controlling N/AN/AN/A(if section 501(c)(3)) Public charity status **e** N/A09A3-TYPEI N/A 509A3-TYPEI (d) Exempt Code section (c) Legal domicile (state MAMA WA Primary activity FOUNDATION AUXILIARY INACTIVE 91-121-6856 SEATTLE, WA 98109 91-1246278 SEATTLE, WA 98109 23-7438071 SEATTLE, WA 98109 Name, address, and EIN of related organization -(2) AUXILIARY OF GROUP HEALTH COOPERATIVE 320 WESTLAKE AVE N, SUITE 100 320 WESTLAKE AVE N, SUITE 100 320 WESTLAKE AVE N, STE 100 (1) GROUP HEALTH FOUNDATION -(3) GROUP HEALTH NORTHWEST 4

Part II

(9)

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

(5)

(9)

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Schedule R (Form 990) 2011

Schedule R (Form 990) 2011

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.) Part III

	(k) Percentage ownership										1
	(j) General or managing partner?	Yes No								Part IV,	_
	(i) Code V-UBI amount in box 20 of Schedule K-1	(Form 1065)								o Form 990, F	1-7
-	(h) Disproportionale allocations?	Yes No								d "Yes" to	9
	(g) Share of end-of-year assets									nization answere le tax year.)	1-1
, , , , , , , , , , , , , , , , , , , ,	(f) Share of total income									ete if the orgar r trust during th	47
	Predominant income (related, unrelated, excluded from tax under tax under	sections 512-514)						5	2	on or Trust (Compl	
	(d) Direct controlling entity					C	11			as a Corporati	4.5
	(c) Legal domicile (state or foreign	country)	<	2	<b>&gt;</b>					<b>Taxable</b> ited organ	
	<b>(b)</b> Primary activity									ed Organizations one or more rela	
	(a) Name, address, and EIN of related organization		7	(2)	(3)	(4)	(5)	(9)	<u>(7)</u>	Part IV ldentification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)	(3)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
(1) GROUP HEALTH OPTIONS, INC91-1467158		:	C				
(2) KPS HEALTH PLANS 91-0540525	INSURANCE	WA	N/A	CCORP		Z00,049,10Z.	100.0000
WA 98337	INSURANCE	WA	N/A	CORP		45,511,545.	100.0000
(3) GROUP HEALTH SERVICES, INC91-139222				7			
320 WESTLAKE AVE N, STE 100 SEATTLE, WA 98109-5233	INACTIVE	WA	N/A	C CORP			100.0000
(4) GROUP HEALTH OF WASHINGTON91-1314907							
320 WESTLAKE AVE N, STE 100 SEATTLE, WA 98109-5233	INACTIVE	WA	N/A	C CORP			100.0000
(5)							
<u> </u>							

Schedule R (Form 990) 2011

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Schedule R (Form 990) 2011

Page 3

Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.)

Schedule R (Form 990) 2011  $\times |\times| \times$  $\bowtie$  $\times$ ŝ Method of determining Yes  $\times$  $\bowtie$ If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds. 1 0 **1**a 1 b 1 d 1 1 1 1 m 1n 10 1p 19 1 e 눆 Ξ = = Gift, grant, or capital contribution from related organization(s) CASH CASH Performance of services or membership or fundraising solicitations by related organization(s). FMV FMV FMV 31,084. 1,550,000. 695,440. 1,603,649. 686,675,963 Amount involved During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? 9 X  $\bowtie$  $\mathcal{O}$ K М Performance of services or membership or fundraising solicitations for related organization(s) Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) Other transfer of cash or property to related organization(s) Reimbursement paid by related organization(s) for expenses Lease of facilities, equipment, or other assets from related organization(s) Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. Lease of facilities, equipment, or other assets to related organization(s) Sharing of paid employees with related organization(s)..... Other transfer of cash or property from related organization(s). Name of other organization Gift, grant, or capital contribution to related organization(s) Exchange of assets with related organization(s) Loans or loan guarantees to or for related organization(s) Purchase of assets from related organization(s) Loans or loan guarantees by related organization(s). LLC COLUMBIA MEDICAL ASSOCIATES, Sale of assets to related organization(s) INC GROUP HEALTH OPTIONS, INC FOUNDATION GROUP HEALTH OPTIONS, HEALTH PLANS GROUP HEALTH KPS ء ع Б \_ Ø q ပ + p - .-¥ 0 0  $\Xi$ 4 (2) σ 2 7 3 (9)

91-0511770

Schedule R (Form 990) 2011

# Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.) Part VI

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

)	`		)	)		-	_				
	(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded	(e) Are all partners section 501(c)(3) organizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	(k) Percentage ownership
					Yes No			Yes No	(200)	Yes No	
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Schedule R (Form 990) 2011 Page **5** 

### Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions).

PUBLICINGPECTION